



ANNUAL REPORT 2016

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# **Notice of Annual General Meeting**

**NOTICE IS HEREBY GIVEN THAT** THE THIRTEENTH ANNUAL GENERAL MEETING OF ABM FUJIYA BERHAD WILL BE HELD AT THE CONFERENCE ROOM, LOT 859, SECTION 66, JALAN PANGKALAN, PENDING INDUSTRIAL ESTATE, 93450 KUCHING, SARAWAK, ON THURSDAY, 18 MAY 2017 AT 11:00 A.M. FOR THE FOLLOWING PURPOSES:

#### AGENDA

- 1. To receive the Audited Financial Statements for the financial year ended 31 December 2016 (Note 1) together with the Reports of the Directors and Auditors thereon.
- 2. To approve the payment of Directors' Fees of RM116,000 for the financial year ending 31 (Resolution 1) December 2017.
- 3. To approve the payment of Directors' benefits to the Directors up to RM18,000 from 1st January (Resolution 2) 2017 until the next AGM of the Company.
- 4. To re-elect YBhg Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai, who is due to retire in accordance with Article 86 of the Company's Articles of Association and being eligible, has offered himself for re-election. (Resolution 3)
- 5. To re-elect YBhg Dato' Ooi Teik Heng, who is due to retire in accordance with Article 86 of the (Resolution 4) Company's Articles of Association and being eligible, has offered himself for re-election.
- 6. To re-elect Miss Wong Siaw Wei, who is due to retire in accordance with Article 86 of the (Resolution 5) Company's Articles of Association and being eligible, has offered herself for re-election.
- 7. To re-appoint Messrs KPMG PLT as the Auditors of the Company and to authorise the Directors (**Resolution 6**) to determine their remuneration.

#### **AS SPECIAL BUSINESS**

To consider and, if thought fit, with or without any modification, to pass the following ordinary resolution:-

- 8. Authority to Issue Shares Pursuant to Sections 75 and 76 of The Companies Act, 2016 (Resolution 7)
  - "THAT pursuant to Sections 75 and 76 of the Companies Act, 2016, the Directors be and are hereby empowered to issue and allot shares in the Company, at any time to such persons and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares to be issued does not exceed ten (10) percent of the issued share capital of the Company for the time being and that the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on the Bursa Malaysia Securities Berhad and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company, subject always to the Companies Act, 2016, the Articles of the Company and approval of all relevant regulatory bodies being obtained for such allotment and issue."
- 9. To transact any other ordinary business of which due notice shall have been given.

By order of the Board,

Yeo Puay Huang (LS 0000577)

Company Secretary
Dated: 26 April 2017

## Notice of Annual General Meeting (continued)

#### **EXPLANATORY NOTES TO SPECIAL BUSINESS**

#### **Ordinary Resolution No. 7**

#### Authority to Issue Shares Pursuant to Sections 75 and 76 of the Companies Act, 2016

The proposed Resolution 7 is intended to renew the authority granted to the Directors of the Company at the Twelfth Annual General Meeting of the Company held on 18 May 2016 to issue shares at any time to such persons in their absolute discretion without convening a general meeting provided that the aggregate number of the shares issued does not exceed 10% of the issued share capital of the Company for the time being (hereinafter referred to as the "General Mandate").

The General Mandate granted by the shareholders at the Twelfth Annual General Meeting of the Company had not been utilized and hence no proceed was raised therefrom.

The new General Mandate will enable the Directors to take swift action for allotment of shares for any possible fund raising activities, including but not limited to further placing of shares, for the purpose of funding future investment project(s), working capital and/or acquisition(s) and to avoid delay and cost of convening general meetings to approve such issue of shares.

#### **NOTES:**

- This Agenda item is meant for discussion only as the provision of Section 340(1)(a) of the Companies Act 2016
  does not require a formal approval of the members for the Audited Financial Statements. Hence, this Agenda
  item is not put forward for voting.
- 2. In respect of deposited securities, only members whose names appear in the Record of Depositors on 11 May 2017 shall be entitled to attend, speak and vote at the Meeting.
- 3. A proxy may but need not be a member of the Company.
- 4. If the appointor is a corporation, this form must be executed under its common seal or under the hand of an officer or attorney duly authorised.
- 5. Where a member appoints two or more proxies, the appointment shall be invalid unless he/she specifies the proportions of his/her shareholdings to be represented by each proxy.
- 6. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account (omnibus account), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- 7. The instrument appointing a proxy must be deposited at the Registered Office of the Company at Lot 2224, Section 66, Lorong Pangkalan, Off Jalan Pangkalan, Pending Industrial Estate, 93450 Kuching, Sarawak, not less than 48 hours before the time for holding the Meeting or at any adjournment thereof.

#### STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

(Pursuant to Paragraph 8.27(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad)

Details of Individuals who are standing for election as Directors

There are no individuals who are standing for election as directors (excluding directors standing for re-election) at the Thirteenth Annual General Meeting.

# **Corporate Information**

#### **BOARD OF DIRECTORS**

#### Datuk Tay Ah Ching @ Tay Chin Kin

Non-Independent Executive Group Chairman

#### **Dato'Tay Tze How**

Non-Independent Managing Director

#### Dato'Tay Tze Poh

Non-Independent Deputy Managing Director

#### Puan Sri Corinne Bua Nyipa

Independent Non-Executive Director

#### Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai

Independent Non-Executive Director

#### Dato' Ooi Teik Heng

Independent Non-Executive Director

#### **Wong Siaw Wei**

Independent Non-Executive Director

#### **Sim Chong Hong**

Independent Non-Executive Director

#### **COMPANY SECRETARY**

Yeo Puay Huang (LS 0000577)

#### **AUDITORS**

#### **KPMG PLT** (LLP0010081-LCA & AF: 0758)

**Chartered Accountants** Level 2, Lee Onn Building Jalan Lapangan Terbang 93250 Kuching, Sarawak

#### **REGISTERED OFFICE AND CORPORATE OFFICE**

Lot 2224, Section 66

Lorong Pangkalan, Off Jalan Pangkalan

Pending Industrial Estate 93450 Kuching, Sarawak

Telephone No.: 082-333 344 Facsimile No.: 082-483 603 E-mail: admin@abmfujiya.com.my Website: http://www.abmfujiya.com

#### **REGISTRAR**

#### Securities Services (Holdings) Sdn Bhd (Company No. 36869-T)

Level 7, Menara Milenium, Jalan Damanlela

Pusat Bandar Damansara

Damansara Heights

50490 Kuala Lumpur

Telephone No.: 03-2084 9000 Facsimile No.: 03-2094 9940

#### STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad

#### **STOCK NAME**

**AFUJIYA** 

#### STOCK CODE

5198





# **Corporate Structure**



### Chairman's Statement



# Dear Shareholders,

On behalf of the Board of Directors of ABM Fujiya Berhad ("the Group"), I am pleased to present the Annual Report and Audited Financial Statements of the Group for the financial year ended 31 December 2016.

#### **MARKET OVERVIEW**

2016 was overall a difficult year, with the domestic and global economic environment remaining sluggish due to weak oil prices, prolonged low commodity prices, the weakening of the Ringgit, and a subdued domestic and external demand.

In addition, in 2016 the automotive industry had recorded its total industry volume ("TIV") of below 600,000 for the first time since 2009 and a forecasted TIV of 590,000 for 2017. The higher cost of vehicles due to unfavourable foreign exchange, the tightening of the hire purchase, coupled with the already high consumer debt levels had perhaps left the consumers unwilling to commit to large capital outlays during the year.

#### **REVIEW OF RESULTS**

For the financial year ended 31 December 2016, the Group recorded a revenue of RM100.31 million with profit before tax ("PBT") of RM4.99 million and net profit of RM3.55 million. Earnings per share for the year stands at 1.97 sen compared to 1.62 sen in financial year 2015.

In spite of the challenging domestic and global business environment, our Group managed to deliver a healthy PBT for the financial year. Overall, the Group's financial position remained stable with increase in shareholders' equity from RM143.74 million to RM 147.29 million.

### Chairman's Statement (continued)



#### **PROSPECTS**

Despite the weakening of the Ringgit, low oil and other commodities prices, the Malaysian economy will continue to be resilient as evidence by the increased in the 2016 Q4's GDP by 4.5% over the same period in the previous years due to private consumption, investments and increase in exports of goods and services. The Malaysian economy had projected to grow by 4.3% - 4.8 % in 2017, mainly due to expectation on improving global economy and continued growth in the domestic demand.

Nevertheless, the global economy which remains to be influenced by the uncertainty surrounding the post Brexit era, the protectionist policies of the US, the slowdown of the economic momentum in China and geopolitical risks associated with terrorism attacks, internal and territorial conflicts and disputes, continue to be a source of concern.

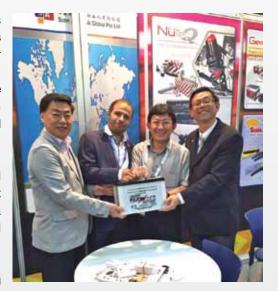
We will continue to be steadfast to our commitments in pursuing continuous improvements in our products and services, technology advancement, improvement in efficiencies and our long term strategies to strengthen and expand our presence in the existing and new markets to ensure sustainable growth and development.

#### **IN APPRECIATION**

I would like to take this opportunity to thank our shareholders, the authorities and business associates for their confidence in the Group and look forward to their continued support. A special note of appreciation to the Board members, management and staffs of ABM Fujiya Berhad for their unwavering commitment and hard work to weather through the challenges we have encountered this year and to continue to embrace the constantly changing environment.



Chairman





### **Directors' Profile**



### Datuk Tay Ah Ching @ Tay Chin Kin

Malaysian, male, aged 70, is the founder and Non-Independent Executive Group Chairman of the Company. Datuk Tay was appointed to the Board on 30 November 2009. He has vast experience and well versed with the operations, planning and business development of our Group and his management style encompasses a very hands-on approach. He is the father of Dato' Tay Tze How (Managing Director) and Dato' Tay Tze Poh (Deputy Managing Director). He does not have any conflict of interest with the Company and has no convictions for any offences within the past ten years. He attended all the five (5) Board Meetings held during the financial year.

### **Dato' Tay Tze How**

Malaysian, male, aged 46, Non-Independent Managing Director. Dato' Tay was appointed to the Board on 30 November 2009. He holds a Bachelor of Commerce Degree from the Curtin University of Technology, Australia. He is the son of Datuk Tay Ah Ching @ Tay Chin Kin (Group Chairman) and the brother of Dato' Tay Tze Poh (Deputy Managing Director). He does not have any conflict of interest with the Company and has no convictions for any offences within the past ten years. He attended all the five (5) Board Meetings held during the financial year.





### Dato' Tay Tze Poh

Malaysian, male, aged 45, Non-Independent Deputy Managing Director. Dato' Tay was appointed to the Board on 30 November 2009. He holds a Bachelor of Arts Degree from the Curtin University of Technology, Australia. He is the son of Datuk Tay Ah Ching @ Tay Chin Kin (Group Chairman) and the brother of Dato' Tay Tze How (Managing Director). He does not have any conflict of interest with the Company and has no convictions for any offences within the past ten years. He attended all the five (5) Board Meetings held during the financial year.

### Directors' Profile (continued)



### **Puan Sri Corinne Bua Nyipa**

Malaysian, female, aged 54, Independent Non-Executive Director. Puan Sri Corinne was appointed to the Board on 22 January 2010. She is a Member of the Nominating Committee. She does not have any family relationship with any director and/or major shareholder of the Company, nor any conflict of interest with the Company. She has no convictions for any offences within the past ten years. She attended four (4) out of five (5) Board Meetings held during the financial year.

### Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai

Malaysian, male, aged 66, Independent Non-Executive Director. Datuk Haji Abang Abdul Wahap was appointed to the Board on 30 November 2009. He is the Chairman of the Remuneration Committee and also a Member of the Audit Committee. He holds an Advance Diploma in Police Science and a Bachelor of Law (LLBs Hon) – Honours Second Upper Class. He does not have any family relationship with any director and/or major shareholder of the Company, nor any conflict of interest with the Company. He has no convictions for any offences within the past ten years and he does not hold any shares in the Company. He attended four (4) out of five (5) Board Meetings held during the financial year.





### Dato' Ooi Teik Heng

Malaysian, male, aged 62, Independent Non-Executive Director. Dato' Ooi was appointed to the Board on 18 August 2010. He is the Chairman of the Nominating Committee and also a Member of the Remuneration Committee. He does not have any family relationship with any director and/or major shareholder of the Company, nor any conflict of interest with the Company. He has no convictions for any offences within the past ten years and he does not hold any shares in the Company. He attended all the five (5) Board Meetings held during the financial year.

### Directors' Profile (continued)



### Miss Wong Siaw Wei

Malaysian, female, aged 41, Independent Non-Executive Director. Ms Wong was appointed to the Board on 30 November 2009. She is the Chairperson of the Audit Committee and also the Member of the Nominating and Remuneration Committees. She is a Fellow Member of the Association of Chartered Certified Accountants (FCCA) and a member of the Malaysian Institute of Accountants (MIA). She does not have any family relationship with any director and/or major shareholder of the Company, nor any conflict of interest with the Company. She has no convictions for any offences within the past ten years and she does not hold any shares in the Company. She attended all the five (5) Board Meetings held during the financial year.

### **Mr Sim Chong Hong**

Malaysian, male, aged 44, Independent Non-Executive Director. Mr Sim was appointed to the Board on 4 June 2015. He is the Member of the Audit, Nominating and Remuneration Committees. He is a Member of the Advocates Association of Sarawak. He does not have any family relationship with any director and/or major shareholder of the Company, nor any conflict of interest with the Company. He has no convictions for any offences within the past ten years and he does not hold any shares in the Company. He attended all the five (5) Board Meetings held during the financial year.



# **Profile of Senior Management**

### Ong Hui Lian Finance Manager

Malaysian, female, aged 52, was appointed as Finance Manager in 2009. Ms Ong graduated with Bachelor of Commerce from the University of Tasmania, Australia in 1990.

Ms. Ong has more than 18 years of work experience in the banking industry with vast experience in the finance, risk management, business development, customer service, staff development and is well versed in the manufacturing and trading business.

She does not hold any directorship of public companies and has no familial relationship with other Directors or major shareholders of the Company. She has no conflict of interest with the Company and no conviction for any offences within the past 5 years.

### Desmond Hii Hiong Sion Accountant

Malaysian, male, aged 35, was appointed as an Accountant in 2016. Mr Hii graduated with Bachelor of Business (Accounting) from Swinburne University of Technology, Australia in 2008.

Mr. Hii is a member of the Certified Practicing Accountants Australia (CPA Australia) and a member of the Malaysian Institute of Accountants (MIA). He has more than 8 years of work experience in various industries, such as audit, tax and commercial fields.

He does not hold any directorship of public companies. He has no familial relationship with other Directors or major shareholders of the Company. He has no conflict of interest with the Company and no conviction for any offences within the past 5 years.

### Ir. Lim Tee Factory General Manager

Malaysian, male, aged 77, joined the Company since 1991. Ir Lim Tee graduated with Bachelor of Science and Engineering from National Cheng Kung University, Taiwan. He has been involved in the battery manufacturing industry since 1966, working in various companies as Quality Manager and Works Manager.

He does not hold any directorship of public companies. He has no familial relationship with other Directors or major shareholders of the Company. He has no conflict of interest with the Company and no conviction for any offences within the past 5 years.

### Tay Siew Ling Administration cum Human Resource Manager

Malaysian, female, aged 41, joined the Company since 2000. Ms Tay graduated with Bachelor of Commerce from the University of Western Australia. Ms. Tay has commenced her career in the Warehouse and Purchasing Department before joining the Administration Department.

Ms Tay does not hold any directorship of public companies. Ms. Tay is the daughter of Datuk Tay Ah Ching @ Tay Chin Kin (Group Chairman) and the sister of Dato' Tay Tze How (Managing Director) and Dato' Tay Tze Poh (Deputy Managing Director). She has no conflict of interest with the Company and no conviction for any offences within the past 5 years.

# **Corporate Social Responsibility**

ABM Fujiya Berhad ("ABM Fujiya") supports Corporate Social Responsibility ("CSR") by taking into consideration the impact of our Group's operations on employees, customers, shareholders, communities, other stakeholder and the environment.

In order to comply with the tight legislations, ABM Fujiya's commitment towards CSR extends to the way ABM Fujiya conducts its business operations to ensure sustainable social, economic and environmental benefits to the community as a whole.



ABM Fujiya encourages its employees to play a proactive role in supporting the community and environment. During the year 2016, ABM Fujiya had successfully organised two blood donation campaigns drive as part of its support for CSR. The main objective of organising blood donation campaign is to replenish the blood supply for the blood bank of Sarawak General Hospital to help those in need. Organising blood donation campaign also helps to create public awareness and encourage more people to come forward and donate blood. These efforts are beyond monetary contributions and have made significant and positive impact on the community.



## Corporate Social Responsibility (continued)





ABM Fujiya puts a lot of emphasis to create a healthy and safe environments for its employees, guests and the general public. We focus on instilling proper occupational health and safety cultures into our employees to ensure that they will continuously be able to strive in maintaining a safe and healthy workplace.

ABM Fujiya also promotes work-life balance and healthy living lifestyle to its employees by organising various social events and sports activities to encourage employees to participate to show case their talents and further improve bonding among each other. The employees' engagements further enhance team building and co-operation among the various departments of our Group.



# Corporate Social Responsibility (continued)

Our core safety and health activities include the following briefings:

- Lead safety;
- Working near moving parts;
- Manual lifting; and
- Personal protective equipment usage.

Every year, we provide basic safety training which includes fire extinguisher training, emergency evacuation process as well as emergency response planning. This is to ensure that our workers are not only able to handle real emergencies should they ever occur, but also competent in preventing accidents.



To further enhance safety measures at workplace, we have continuously requested the services of Occupational Safety and Health consultants and clinical services to assist us in conducting various monitoring and tests to identify and propose safety measures at site and to ensure that our workplace are safe and our operations do not bring negative impact to our environment.

With all these efforts, we can ensure that the safety and health interests of the staffs, workers and the general public are always our main priority.



# **Statement on Corporate Governance**

The Board of Directors ("the Board") is committed to upholding high standards of good Corporate Governance in conducting the affairs of the Company and its subsidiaries ("the Group"). The Board will continue to enhance corporate governance in order to safeguard the interests of shareholders and other stakeholders.

The Board is pleased to share the manner in which the Principles of the Malaysian Code of Corporate Governance 2012 ("MCCG 2012") issued by the Securities Commission Malaysia has been applied within the Group and the extent to which the Group has complied with the Recommendations of the MCCG 2012 during the financial year ended 31 December 2016.

#### I. ESTABLISH CLEAR ROLES AND RESPONSIBILITIES

#### **Board Responsibilities**

The Board is responsible for the stewardship of the business and affairs of the Group on behalf of the shareholders with view of enhancing the long-term value of their investment. The functions and responsibilities of the Board include the following six (6) specific responsibilities:-

- (i) Adopting and reviewing a strategic plan for the Group;
- (ii) Overseeing and evaluating the conduct and performance of the Group's businesses;
- (iii) Identifying and managing principal risks and ensuring the implementation of appropriate systems to manage these risks;
- (iv) Succession planning, including appointing, training, fixing the remuneration of senior management of the Group;
- (v) Developing and implementing an investor relations programme or shareholder communications policy for the Group; and
- (vi) Reviewing the adequacy and integrity of the Group's internal control systems and management information systems, including systems for compliance with applicable laws, regulations, rules, directives and guidelines.

The Group is also committed towards sustainable development. Employees' welfare, environment and community responsibilities are integral to the conduct of the Group's business. The corporate social responsibility report is set out on pages 12 to 14 of this Annual Report.

In performing its duties, the Board has access to the advice and services of the Company Secretaries and, if necessary, may seek independent professional advice about the affairs of the Group.

To assist in the discharge of its stewardship role, the Board has established Board Committees, namely the Audit Committee, Nominating Committee and Remuneration Committee, to examine specific issues within their respective terms of reference as approved by the Board and for them to report to the Board their recommendations. The ultimate responsibility for decision making, however, lies with the Board.

#### **Board Charter**

The Board has adopted a Board Charter, setting out, inter-alia, the roles and responsibilities of the Board, Board Committees, Executive and Non-Executive and Management. The Charter includes the limits of authority accorded and also contains a formal schedule of matters reserved to the Board for deliberation and decision so that the control and direction of the Group's businesses are in its hands. The Board will review Board Charter from time to time to ensure consistency with the Board's Strategies and relevance to standard of corporate governance.

In line with Recommendation of 1.7 of the MCCG 2012 to make public the Board Charter, the Company has established and uploaded the Board Charter on its website at www.abmfujiya.com.

#### **Directorships in Other Companies**

In compliance with Paragraph 15.06 restriction on directorship in listed issuers of the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Malaysia"), the Directors of the Company do not hold more than five (5) directorships in Public Listed Companies and the listing of directorships held by Directors is confirmed by each Director.

#### **Board Meetings and Access to Information**

Each member of the Board is expected to commit sufficient time and attention to the affairs of the Group. To allow Directors to plan ahead and to maximise their participation, a meeting schedule is set before the beginning of the year.

The Board meets at least four times a year, with additional meetings convened as and when the Board's approval and guidance are required. Upon consultation with the Chairman and the Managing Director, due notice shall be given of proposed dates of meetings during the financial year and standard agenda and matters to be tabled to the Board.

Prior to the Board meetings, the Company Secretary will furnish a notice together with an agenda to the Directors to allow them to have adequate preparation time to ensure effectiveness at the proceedings of the meeting. The Company Secretary will ensure Board's proceedings are followed regularly and reviewed and will also provide guidance to the Board on Director's obligation arising from the rules and regulations including the MCCG 2012 and the Main Market Listing Requirements ("MMLR") of Bursa Malaysia.

Technology and information technology are effectively used in Board meetings and communications with the Board, where Directors may participate in meetings by audio or video conference, and Board materials are shared electronically.

Five (5) Board meetings were held during the financial year ended 31 December 2016 and details of the attendance of each Director are as follows:

Name of Directors	Meetings Attended
Datuk Tay Ah Ching @ Tay Chin Kin	5/5
Dato' Tay Tze How	5/5
Dato' Tay Tze Poh	5/5
Puan Sri Corinne Bua Nyipa	4/5
Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai	4/5
Dato' Ooi Teik Heng	5/5
Wong Siaw Wei	5/5
Sim Chong Hong	5/5

The Company Secretary will circulate Board meeting papers including Quarterly and Annual "year-to-date" Financial Statements, Minutes of Past Meetings, updates by Regulatory Authorities, Internal and External Auditors' Report.

The Board has full access to the Company Secretary, all information including the advice and services of the Company Secretary in furtherance of their duties. Non-Executive Directors also have the same right of access to all data including seeking independent professional advice as and when required at the Company's expenses.

#### **Company Secretary**

The Board is supported by the Company Secretary who facilitates overall compliance with the MMLR, Companies Act, 2016 and other relevant laws and regulations.

The Company Secretary who is qualified, has relevant working experience and competent on statutory and regulatory requirements, briefs the Board on the necessary contents and timing of material announcements to be made to regulators. The removal of the Company Secretary, if any, is the matter for the Board as a whole to make decision.

The Company Secretary attends all Board and Board Committee meetings and ensures that there is a quorum for each of the meeting. She is also responsible for ensuring that all the meetings are convened in accordance with the Board procedures and relevant terms of references.

The minutes of the meetings are prepared to include amongst others, pertinent issues, substance of enquires and responses, recommendations and decisions made by the Directors. The minutes of the meetings are properly kept in accordance with the relevant statutory requirements of the Companies Act, 2016.

#### II. BOARD STRENGTH

#### **Appointments**

The Nominating Committee ("NC") makes independent recommendations for appointments to the Board, based on criteria which they develop, maintain and review. The NC may consider the use of external consultants in the identification of potential Directors. In making these recommendations, the NC assesses the suitability of candidates, taking into account the required mix of skills, knowledge, expertise and experience, professionalism, integrity, competencies, time commitment and other qualities of the candidates, before recommending their appointment to the Board for approval. Prior to the appointment of a director, the potential Director should be required to disclose any other business interest that may result in a conflict of interest in relation to the Company, and shall be required to report any future business interest which may develop post-appointment, that could result in a conflict of interest. The Board makes clear at the outset its expectations of its new Directors in terms of their time commitment as recommended by the MCCG 2012.

#### **Re-election of Directors**

Pursuant to the Company's Articles of Association, at least one-third (1/3) of all the Directors are subject to retirement by rotation at each Annual General Meeting. Retiring Directors may offer themselves for re-election to the Board. Details of Directors seeking re-election such as inter-alia, age, relevant experience and list of directorships, participation in the Board Committees are disclosed separately in this Annual Report.

#### **Board Diversity Policy**

The Board recognises that diversity in its composition is critical in ensuring its effectiveness and good corporate governance. A truly diverse board will include and make use of the variation in the skills, experience, background, race, gender and nationality of its members.

As part of its commitment to enhance its diversity, including gender diversity, the Board is pleased to report that the Company has two (2) female Board members.

#### **Board Committees**

As part of its efforts to ensure the effective discharge of its duties, the Board has delegated certain functions to the following Board Committees and the composition is as follows:-

Audit Committee	<ul> <li>Wong Siaw Wei (Chairperson)</li> <li>Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai</li> <li>Sim Chong Hong</li> </ul>
Nominating Committee	<ul> <li>Dato' Ooi Teik Heng (Chairman)</li> <li>Puan Sri Corinne Bua Nyipa</li> <li>Wong Siaw Wei</li> <li>Sim Chong Hong</li> </ul>
Remuneration Committee	<ul> <li>Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai (Chairman)</li> <li>Dato' Ooi Teik Heng</li> <li>Wong Siaw Wei</li> <li>Sim Chong Hong</li> </ul>

All Board Committees consist of members who are exclusively Independent and Non-Executive Directors.

In addition, from time to time the Board reviews the functions and terms of reference of Board Committees to ensure that they are relevant and updated in line with the latest provision of the MCCG 2012 and other related policies or regulatory requirements.

The Chairman of the respective Board Committees reports to the Board on the outcome of Board Committee meetings which require the Board's attention and direction and the Board also reviews the minutes of the Board Committee meetings.

#### **Meetings and Activities of the Board Committees**

#### **Audit Committee**

The details of meetings and activities of the Audit Committee can be found in the Audit Committee Report on pages 24 to 26 of this Annual Report.

#### **Nominating Committee**

The Committee met twice during the financial year 2016 and all members of the Committee attended the meetings.

During the financial year 2016, the Committee has undertaken the following activities:-

- (i) Reviewed the proposed format of the Self-Assessment of individual Directors;
- (ii) Reviewed the composition of the Board and the Board Committees;
- (iii) Performed Annual Assessment of the Independent Directors; and
- (iv) Considered the timetable, process and methodology and outcome of the assessment of the Board of Directors, Board Committees and Directors' training for 2016.

During the year, the Company did not engage any external party in respect of the annual review of the Board of Directors or Board Committees.

#### **Remuneration Committee**

The Remuneration Committee assists the Board in reviewing and assessing the remuneration packages of Executive Directors, although determination of remuneration packages of both Executive and Non-Executive Directors remains with the Board. The Committee is responsible to ensure the level of remuneration is sufficiently attractive to retain a stable management team and to further encourage creation of value for the shareholders and link rewards to corporate goals and individual performance. Further, the Remuneration Committee also keeps abreast with changes in the external market for remuneration comparable, reviews and recommends changes to the Board as it deems appropriate.

The Committee met once during the financial year 2016 and all members of the Committee attended the meeting.

#### **Directors' Remuneration**

The Remuneration Committee determines the remuneration of each Executive Director, Executive Group Chairman and Group Managing Director reflecting the level of responsibility, experience and commitment. The fees paid to Non-Executive Directors are the responsibilities of the entire Board. No Director is involved in determining his/her own remuneration.

The details of aggregate remuneration paid to the Directors of the Company by the Group and the Company for the financial year ended 31 December 2016 are as follows:-

Aggregate Remuneration	Executive Directors (RM' 000)	Non-Executive Directors (RM' 000)
Salaries	936	_
Directors' Fees	352	64
Allowances and Benefit in Kind	66	10

In compliance with transparency, accountability and disclosure requirements under the MMLR, the number of Directors whose total remuneration falling within the following bands during the financial year ended 31 December 2016 are as follows:

Remuneration Band	Executive Directors	Non-Executive Directors	
Below RM50,000	_	5	
RM250,000 to RM350,000	2	_	
RM650,000 to RM700,000	1	_	

#### III. BOARD BALANCE AND INDEPENDENCE

The Board gives close consideration to its size, composition and spread of experience and expertise that enables the Board to provide effective leadership as well as independent judgement on business decisions, taking into account long term interests of shareholders, customers, suppliers and other business associates with whom the Group conducts its business.

During the financial year ended 31 December 2016, the Directors individually complete a formal written assessment of the Board, its performance, composition and conduct. The Chairman collates the opinions and responses of Directors and tables the results for review, comment and recommendation by the Board.

#### III. BOARD BALANCE AND INDEPENDENCE (continued)

The Board comprises three (3) Executive Directors and five (5) Independent Non-Executive Directors. The Board comprises a majority of Independent Non-Executive Directors, which is in line with the Recommendation of the MCCG 2012 and the MMLR that requires one-third (1/3) of Board members to be independent directors.

The Board is satisfied with the composition and good mix of Executive Directors and Independent Non-Executive Directors to carry out the Board's priorities objectively and impartially and to grow the Group effectively. The Board is mindful of the MCCG 2012 which stipulates the requirement for Board to comprise majority of Independent Directors if the Chairman is also the Group Managing Director. The Board will give careful consideration and take necessary measure to comply including any restructuring when the need arises whilst simultaneously ensuring an effective and suitable composition, including Board size, is achieved in the interest of the Company.

The NC is established to regularly assess the independence of independent directors. The Independent Non-Executive Directors are also free from any business or related parties relationships that could materially interfere with independent judgment. Brief profile of each Director is presented from pages 8 to 10 of this Annual Report.

At end of the financial year, none of the Independent Non-Executive Directors has served for a cumulative period exceeding nine (9) years.

#### Division of roles and responsibilities between the Executive Chairman and the Managing Director

The Group practices a division of responsibility between the Chairman and the Managing Director in order to ensure there is an appropriate balance of power. The roles of the Chairman and Managing Director are separate and clearly defined responsibilities, and are held individually by two persons.

The Chairman's main responsibility is to ensure effective conduct of the Board and that all Directors, have unrestricted and timely access to all relevant information necessary for informed decision-making. The Chairman encourages participation and deliberation by all Board members to enable the knowledge of all the Board members to be tapped and to promote consensus building as much as possible.

The Managing Director has overall responsibilities over the Group's operational and business units, organisational effectiveness and implementation of Board policies, directives, strategies and decisions on a day to day basis. In addition, the Managing Director also functions as the intermediary between the Board and Management.

#### IV. COMMITMENT OF THE BOARD

All Board members shall notify the Chairman of the Board before accepting any new directorships in any other organisation. The notification shall include an indication of time commitment required under the new appointment as recommended by the MCCG 2012.

#### **Training and Development of Directors**

The NC and the Board assess the training needs of each of its Directors on an on-going basis, by determining areas that would best strengthen their contributions to the Board.

All Directors have completed the Mandatory Accreditation Programme ("MAP") required under the MMLR. They are also mindful that training is essential to all Directors and they should continue to update their skills and knowledge to effectively execute their duties.

### **Training and Development of Directors** (continued)

Since the date of last report, the Directors attended the following training/courses:

Name of Directors	Description of Training	Date
Datuk Tay Ah Ching @ Tay Chin Kin	Suruhanjaya Syarikat Malaysia     Corporate Tea Talk: Awareness Programme For     Companies Bill 2015 and Interest Schemes Bill 2015	9 Aug 2016
Dato' Tay Tze How	Deloitte Tax Services Sdn Bhd     Deloitte TaxMax - Brave Decisions, Brave Actions	16 Nov 2016
Dato' Tay Tze Poh	BridgeKnowle     GST Accounting 2016: A Complete Guide	13 & 14 June 2016
Puan Sri Corinne Bua Nyipa	Suruhanjaya Syarikat Malaysia     Corporate Tea Talk: Awareness Programme For     Companies Bill 2015 and Interest Schemes Bill 2015     KSK Corporate Services Sdn Bhd     Recent Amendments to the Listing Requirements By     Bursa Malaysia & Corporate Sustainability & Issuance of     Sustainability Statements	9 Aug 2016 15 Jul 2016
Dato' Ooi Teik Heng	Bursatra Sdn Bhd     Amendments to Bursa Malaysia's Listing Requirements     With Latest Cases On Directors Duties	15 Dec 2016
Wong Siaw Wei	<ul> <li>Axcelasia         <ul> <li>Enhanced Understanding of Risk Management and Internal Control for Chief Financial Officer, Internal Auditor and Risk Officer</li> </ul> </li> <li>KSK Corporate Services Sdn Bhd         <ul> <li>Recent Amendments to the Listing Requirements By Bursa Malaysia &amp; Corporate Sustainability &amp; Issuance of Sustainability Statements15 Jul 2016</li> </ul> </li> <li>Suruhanjaya Syarikat Malaysia</li> </ul>	21 Apr 2016
	<ul> <li>Corporate Tea Talk: Awareness Programme For Companies Bill 2015 and Interest Schemes Bill 2015</li> <li>Bursa Malaysia Berhad</li> <li>Risk Management Programme for Audit and Risk Committee</li> </ul>	9 Aug 2016 5 Sept 2016
Sim Chong Hong	Suruhanjaya Syarikat Malaysia     Corporate Tea Talk: Awareness Programme For     Companies Bill 2015 and Interest Schemes Bill 2015     Bursa Malaysia Berhad     Corporate Governance Statement Reporting Workshop	9 Aug 2016 7 Sept 2016
Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai	KSK Corporate Services Sdn Bhd     Recent Amendments to the Listing Requirements By     Bursa Malaysia & Corporate Sustainability & Issuance of     Sustainability Statements	15 Jul 2016

# V. BOARD INTERGRITY IN FINANCIAL REPORTING, RISK RECOGNITION AND MANAGEMENT ACCOUNTABILITY AND AUDIT

#### **Financial Reporting**

The Board is responsible to provide and present the Company and Group's financial statements in accordance with applicable financial reporting standards in Malaysia and the provisions of the Companies Act, 1965. The Audit Committee oversees the Company and Group's financial reporting processes, to determine that the reports fairly present the Group's financial position and financial performance and ensure the accuracy and adequacy of the information announced.

The Audit Committee is an independent platform for regular discussions between Independent Directors and External Auditors and to review the Company's process including internal control and communication with Internal Auditors.

The Statement of Responsibility by Directors in respect of the preparation of the annual audited financial statements of the Company is set out on page 29 of this Annual Report.

#### **Risk Management and Internal Control**

The Board is responsible for establishing a sound system of internal control to identify, evaluate, monitor key business risk in order to safeguard shareholders' investments and the Group's assets. The information on Group's Internal Control System is presented in the Statement on Risk Management and Internal Control as set out in this Annual Report.

The Audit Committee reviews and evaluates independently its effectiveness and adequacy with the assistance of the Internal Auditors. In addition to the Audit Committee's independent evaluation of the Internal Control System, the head of individual department and key management personnel ("the management team") also ensures the implementation of a Risk Management Framework relating to all the Group's operations and business activities. The management team reports and recommends to the Board on its finding for approval on solutions.

#### **Relationship with External Auditors**

The Audit Committee has private session with the external auditors without the presence of Executive Directors and management at least twice in a year, to discuss the audit findings and any other observation they may have during the audit process. The external auditors also highlight to the Audit Committee and Board of Directors on matters that require the Audit Committee's or the Board's attention together with the recommended corrective actions thereof. The Management is held responsible for ensuring that all these corrective actions are undertaken within an appropriate time frame.

The role of the Audit Committee in relation to the external auditors is found in the Audit Committee Report on pages 24 to 26 of this Annual Report. The Group has always maintained a close and transparent relationship with its external auditors in seeking professional advice and ensuring compliance with Malaysian Financial Reporting Standards, International Financial Reporting Standard, the requirements of the Companies Act, 2016 in Malaysia and the MMLR.

The Audit Committee also reviews the proposed re-appointment of the external auditors of the Company and their fees on annual basis to ensure that the independence of the external auditors is not compromised.

For the audit of the financial statements of ABM Fujiya Berhad and its subsidiaries for the financial year ended 31 December 2016, the external auditors of the Group have confirmed their independence in accordance with the terms of relevant professional and regulatory requirements.

#### VI. TIMELY AND HIGH QUALITY DISCLOSURE

The Board has also established and adopted the Corporate Disclosure Policy which include feedback from management as recommended by the MCCG 2012 and the policies and procedures therein have been formulated with reference to the Best Practices published in the Corporate Disclosure Guide issued by Bursa Malaysia.

As recommended by the MCCG 2012, the Company will seek to leverage on the latest and most innovative information technology available to promote more efficient and effective ways to communicate with both its shareholders and stakeholders. The Company's Annual Reports, announcements to Bursa Malaysia, media releases and presentations relating to its quarterly financial results have been made available on the Company's website.

Various contact details are provided on the Company's website to address queries from customers, shareholders and other public.

#### VII. RELATIONSHIP WITH SHAREHOLDERS

#### 1. Shareholders and Investor Relations

The Board believes that the Group should at all times be transparent and accountable to its shareholders and investors and the Board is proactive in evaluating the effectiveness of information dissemination to all shareholders and the wider investing community.

As such, the Board disseminates proper, timely and adequate relevant information to the shareholders through announcements, quarterly results, Annual Reports and press releases.

An online Investor Relations section can be accessed by shareholders and the general public via the Company's website at <a href="https://www.abmfujiya.com">www.abmfujiya.com</a>.

#### 2. Annual General Meeting ("AGM")

The AGM is the principal forum for dialogue with all shareholders who are encouraged and given sufficient opportunity to enquire about the Group's activities and prospects as well as to communicate their expectations and concerns. Shareholders who are unable to attend are allowed to appoint proxies in accordance with the Company's Articles to attend and vote on their behalf. The Chairman and Board members are in attendance to provide clarification on shareholders' queries.

Announcements are made in a timely manner to Bursa Malaysia and are made available electronically to the public via Bursa Malaysia's website at <a href="https://www.bursamalaysia.com">www.bursamalaysia.com</a> as well as the Company's website at <a href="https://www.abmfujiya.com">www.abmfujiya.com</a>.

#### 3. Poll Voting

The Board is mindful of the poll voting requirement under Paragraph 8.29A of the MMLR. The Board will implement poll voting for all the resolutions to be passed in the forthcoming Annual General Meeting. The Company will appoint one (1) scrutineer who is independent of the Group and the person undertaking the polling process to validate votes casted.

#### 4. Whistle-Blowing

In light of the requirements stipulated under the Capital Markets and Services Act 2007, the Bursa Malaysia' Corporate Governance Guide and the Companies Act, 2016, the Board recognises the importance of whistle-blowing and is committed to maintain the highest standards of ethical conduct within the Group.

This Statement is issued in accordance with a resolution of the Board of Directors dated 5 April 2017.

# **Audit Committee Report**

The Audit Committee ("The Committee") of ABM Fujiya Berhad is pleased to present the Audit Committee Report for the financial year ended 31 December 2016. This report has been approved by the Board's resolution dated 5 April 2017.

The Audit Committee comprises three (3) Independent Directors as listed below:

Committee Members	Designation	
Wong Siaw Wei Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai Sim Chong Hong	Independent Non-Executive Director Independent Non-Executive Director Independent Non-Executive Director	

#### TERM OF REFERENCE OF AUDIT COMMITTEE

#### Membership

The members of the Committee shall be appointed by the Board from amongst its directors. The Committee must be composed of no fewer than three (3) members of whom all shall be non-executive directors with a majority of them being Independent Directors.

- At least one (1) member of the committee must be a member of the Malaysian Institute of Accountants or if he/she is not a member of the Malaysian Institute of Accountants, he/she must have at least three (3) years' working experience and must have passed the examinations specified in Part I of the 1st Schedule of the Accountants Act, 1967 or he/she must be a member of one of the associations of accountants specified in Part II of the 1st Schedule of the Accountants Act 1967 or fulfills such other requirements as prescribed or approved by Bursa Malaysia Securities Berhad ("Bursa Malaysia").
- In the event of any vacancy resulting in the non-compliance of paragraph above, the Board shall within three (3) months of that event, appoint such number of new members required to fulfill the minimum requirement.
- The members of the Committee shall elect a Chairman from among their number who shall be an independent non-executive director.

#### Quorum

Unless otherwise determined, two (2) members shall be a quorum. The majority of members present must be Independent Directors.

#### **Functions**

The Committee shall review the following and report the same to the Board of Directors:

- with the external auditors, the audit plans, the scope of audit and the audit report;
- the assistance given by the Group's and the Company's employees to the internal and external auditors;
- the adequacy of the scope, functions and resources of the internal audit function and whether appropriate actions have been taken with respect to internal audit recommendations; and
- the quarterly results and year-end financial statements, prior to the approval by the Board of Directors, focusing particularly on:

## Audit Committee Report (continued)

#### **Functions** (continued)

- a) changes in or implementation of major accounting policy;
- b) significant and unusual events; and
- c) compliance with accounting standards and other legal requirements.
- any related party transactions and conflict of interest situation that may arise within the Group and the Company including any transaction, procedure or course of conduct that raises questions of management integrity;
- the appointment or dismissal of the external auditors and their fees;
- recommendation of the nomination of a person or persons as external auditors;
- any letter of resignation from the external auditors of the Company; and whether there is reason (supported by grounds) to believe that the external auditors of the Group and the Company are not suitable for re-appointment;
- to perform other related duties as may be agreed by the Committee and the Board.

#### **Authority**

The Committee is authorised by the Board to:

- investigate any matter within its terms of reference;
- have full and unrestricted access to any information pertaining to the Company and its subsidiaries;
- have the resources which are required to perform its duties;
- have direct communication channels with the internal and external auditors;
- be able to obtain independent professional advice; and
- be able to convene meetings with external auditors, the internal auditors or both, excluding the attendance of other directors and employees of the Company, whenever deemed necessary.

#### **MEMBERS AND ATTENDANCE OF MEETINGS**

During the financial year ended 2016, the Committee has held five (5) meetings and the details of attendance of the meetings of the Committee are as follows:

Committee Members	Designation	Attendance
Wong Siaw Wei	Independent Non-Executive Director	5/5
Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai	Independent Non-Executive Director	4/5
Sim Chong Hong	Independent Non-Executive Director	5/5

The Executive Chairman, Managing Director, Deputy Managing Director, Finance Manager and Accountant, other officers, external auditors and internal auditors were invited to attend some of these meetings.

## Audit Committee Report (continued)

#### **SUMMARY OF AUDIT COMMITTEE'S ACTIVITIES**

The main activities undertaken by the Committee during the financial years are as follows:

#### The Internal Audit Function

- Reviewed internal auditors' audit plans, the scope of audit and the results of the auditors' findings;
- Reviewed internal auditors' report on internal control recommendations and management's responses; and
- Considered the re-appointment of internal auditors and the audit fees.

#### The External Audit Function

- Reviewed external auditors' audit plans, the scope of audit and the results of the auditors' findings;
- Reviewed external auditors' report on matters relating to major audit findings and the management's responses thereto; and
- Considered the re-appointment of external auditors and the audit fees.

#### The Financial Results

- Reviewed quarterly unaudited financial results of the Group before recommendation to the Board for approval;
   and
- Reviewed audited financial statements for the financial year ended 31 December 2016 prior recommending to the Board for approval.

#### **Related Parties Transactions**

Reviewed the related party transactions of the Group.

#### Risk Management

 Reviewed the Statement on Risk Management and Internal Control prior to recommendation to the Board for consideration and approval.

#### INTERNAL AUDIT FUNCTION

The Group's internal audit function is outsourced to external consulting firm, Messrs Deloitte Risk Enterprise Services Sdn Bhd. The Internal Audit team independently reviews the risks associated with and controls over business processes and evaluate their adequacy and compliance. The Group's internal audit plan is tabled to and approved by the Audit Committee. Audits are carried out based on a risk based approach, taking into consideration input of the senior management, the Audit Committee and the Board. Audit findings and recommendations are reported to the Audit Committee.

The cost amounting to RM30,000 was incurred in relation to the internal audit function for the financial year ended 31 December 2016.

# Statement on Risk Management and Internal Control

#### Introduction

The Board of Directors of ABM Fujiya Berhad is pleased to present its Statement on Risk Management and Internal Control ("Statement") for the financial year ended 31 December 2016, in compliance with Paragraph 15.26 (b) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. This Statement has been prepared in accordance with the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers. The Statement outlines the nature and state of the risk management and internal control of the Group during the financial year.

#### Responsibility

The Board acknowledges its responsibility for ensuring that a sound system of risk management and internal control is maintained within the Group, and for reviewing its design and operational adequacy and effectiveness.

The risk management and internal control system is an integral part of the Group which is designed to:-

- (a) Help the achievement of corporate, business and operational strategies, safeguard the Group's assets and shareholders' investments;
- (b) Ensure proper maintenance of accounting records and reliability of financial reporting;
- (c) Ensure compliance with relevant legislation and regulations; and
- (d) Identify, assess, manage and mitigate key risks to the Group.

In view of the limitations inherent in any system, the Board noted that risk management and internal control system is designed to provide reasonable, but not absolute assurance against material misstatement or loss and to manage the Group's risks, rather than to eliminate the risks that may impedes the achievement of the Group's strategies.

#### **Risk Management and Internal Control Structure**

The Risk Framework summarises the identification of key risks of the Group, as well as assessment, management and mitigation of the key risks.

The Board of Directors is responsible to identify and assess key risks faced by the Group, and thereafter design and implement an appropriate system to mitigate and control these risks.

The following represents some of the key elements of the Group's risk management and internal control structure:

- a) An organisational structure with clearly defined lines of responsibilities and appropriate levels of delegation and authority;
- b) Active participation and involvement by the Managing Director, Finance Manager and key management in the day to day running of the operations of the business;
- c) Board and management meetings are held from time to time, whenever deemed necessary, to address the operational issues and on quarterly basis to review the Group's financial performance;
- d) A fully independent Audit Committee comprising exclusively Independent Non-Executive Directors that monitor and review internal control issues identified by the Internal and/or External Auditors; and
- e) Quarterly meetings for the Audit Committee to discuss the quarterly financial reports and issues that warrant the Audit Committee's attention, of which recommendations are reported to the Board for further deliberations.

The effectiveness of risk management and internal control systems may vary over times due to the ever-changing circumstances and conditions of the Group. The Board will continue to take appropriate action plans to further enhance the Group's system of internal control.

# Statement on Risk Management and Internal Control (continued)

#### **Internal Audit Function**

The Group's internal audit function is outsourced to external consulting firm, Messrs Deloitte Risk Enterprise Services Sdn Bhd. The Internal Audit team independently reviews the risks associated with and controls over business processes and evaluates their adequacy and compliance.

The Group's internal audit plan is tabled to and approved by the Audit Committee. Audits are carried out based on a risk based approach, taking into consideration input of the senior management, the Audit Committee and the Board. Audit findings and recommendation are reported to the Audit Committee.

The Board recognises that the development of internal control system is a process to identify, evaluate and manage the key risks faced by the Group. In striving for continuous improvement, the Board will continue to take appropriate action plans to further enhance the Group's system of internal control.

#### Conclusion

For the financial year under review and up to the date of approval of this Statement for inclusion in the Annual Report, the Board is of the view that the Group's risk management and internal control system is operating adequately. There were no material losses incurred as a result of weakness in internal control.

The Board has also received assurance from the Executive Group Chairman and the Finance Manager that the Group's risk management and internal control system is operating adequately and effectively, in all material respects, based on the risk management and internal control system of the Group.

#### **Review of Statement by the External Auditors**

The external auditors have reviewed this Statement on Risk Management and Internal Control pursuant to the scope set out in Recommended Practice Guide ("RPG") 5 (Revised 2015), Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report issued by the Malaysian Institute of Accountants ("MIA") for inclusion in the annual report of the Group for the year ended 31 December 2016, and reported to the Board that nothing has come to their attention that cause them to believe that the statement intended to be included in the annual report of the Group, in all material respects:

- a) has not been prepared in accordance with the disclosures required by paragraphs 41 and 42 of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers, or
- b) is factually inaccurate.

RPG 5 (Revised 2015) does not require the external auditors to consider whether the Directors' Statement on Risk Management and Internal Control covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and internal control system including the assessment and opinion by the Board of Directors and management thereon. The auditors are also not required to consider whether the processes described to deal with material internal control aspects of any significant problems disclosed in the annual report will, in fact, remedy the problems.

This statement is issued in accordance with a resolution of the Board of Directors dated 5 April 2017.

# Statement of Directors' Responsibilities

Statement of Directors' responsibilities in respect of the preparation of audited financial statements pursuant to Paragraph 15.26(a) of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Malaysia").

The Directors are required to ensure that the audited financial statements of the Group and the Company are prepared in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia and the MMLR of Bursa Malaysia.

In preparing the Group and the Company's financial statements, the Directors have:

- adopted suitable accounting policies and applied them consistently;
- made judgements and estimates that are prudent and reasonable;
- · ensured applicable accounting standards have been followed; and
- prepared the financial statements on the going concern basis.

The Directors are also responsible to safeguard the assets of the Group and of the Company, to prevent and to detect fraud and other irregularities.

# **Additional Compliance Information**

In compliance with the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Malaysia"), the following information is provided hereunder.

#### **Audit Fees**

The amount of audit fees incurred for services rendered to the Company and the Group for the financial year ended 31 December 2016 by the Company's external auditors, Messrs KPMG PLT amounted to RM20,000 and RM109,000 respectively.

#### **Non-Audit Fees**

The amount of non-audit fees incurred for services rendered to the Company and its subsidiaries for the financial year ended 31 December 2016 by the Company's external auditors, Messrs KPMG PLT amounted to RM11,000 and there are also other fees in relation to services comprising tax compliance and advisory services incurred by a corporation affiliated to Messrs KPMG PLT.

#### **Related Party Transactions**

During the financial year under review, there was no material related party transaction.

### **Material Contracts**

There were no material contracts entered into by the Group and/or its subsidiaries involving directors and major shareholders, either subsisting at the end of the financial year or entered into since the end of the previous financial year.

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# **Directors' Report**

for the year ended 31 December 2016

The Directors have pleasure in submitting their report and the audited financial statements of the Group and of the Company for the financial year ended 31 December 2016.

#### **Principal activities**

The Company is principally engaged in investment holding activities, whilst the principal activities of the subsidiaries are as stated in Note 5 to the financial statements. There has been no significant change in the nature of these activities during the financial year.

#### **Ultimate holding company**

The Company is a subsidiary of Kayatas Sdn. Bhd., of which is incorporated in Malaysia and regarded by the Directors as the Company's ultimate holding company, during the financial year and until the date of this report.

#### **Subsidiaries**

The details of the Company's subsidiaries are disclosed in Note 5 to the financial statements.

#### **Results**

	Group RM	Company RM
Profit for the year attributable to owners of the Company	3,546,631	89,614

#### **Reserves and provisions**

There were no material transfers to or from reserves and provisions during the financial year under review.

#### **Dividend**

The Company has no distributable reserve with which to pay dividends.

#### **Directors of the Company**

Directors who served during the financial year until the date of this report are:

Datuk Tay Ah Ching @ Tay Chin Kin
Dato' Tay Tze How
Dato' Tay Tze Poh
Puan Sri Corinne Bua Nyipa
Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai
Dato' Ooi Teik Heng
Wong Siaw Wei
Sim Chong Hong

# Directors' Report (continued)

#### Directors' interests in shares

The interests and deemed interests in the shares of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at financial year end (including the interests of the spouses or children of the Directors who themselves are not Directors of the Company) as recorded in the Register of Directors' Shareholdings are as follows:

			Number of ordinary shares		
Direct interests in the Co	mpany	At 1.1.2016	Bought	Sold	At 31.12.2016
Datuk Tay Ah Ching @					
Tay Chin Kin		200,002	_	_	200,002
Dato' Tay Tze How		170,002	_	_	170,002
Dato' Tay Tze Poh		170,000	_	_	170,000
Puan Sri Corinne Bua Nyip	oa	171,300	-	-	171,300
Direct interests in the hocompany, Kayatas Sdn.					
Datuk Tay Ah Ching @					
Tay Chin Kin		88,000	_	_	88,000
Dato' Tay Tze How		220,000	_	_	220,000
Dato' Tay Tze Poh		170,492	-	_	170,492
Deemed interests in the	Company				
Datuk Tay Ah Ching @					
Tay Chin Kin	)				
Dato' Tay Tze How	)	133,163,496	_	-	133,163,496
Dato' Tay Tze Poh	)				

By virtue of their interests in the shares of the holding company, Datuk Tay Ah Ching @ Tay Chin Kin, Dato' Tay Tze How and Dato' Tay Tze Poh are also deemed interested in the shares of the Company and its related corporations during the financial year to the extent the holding company has an interest.

None of the other Directors holding office at 31 December 2016 had any interest in the shares and options over shares of the Company and of its related corporations during the financial year.

#### Directors' benefits

Since the end of the previous financial year, no Director of the Company has received nor become entitled to receive any benefit (other than those fees and other benefits included in the aggregate amount of remuneration received or due and receivable by Directors as shown in the financial statements or the fixed salary of a full time employee of the Company or of related corporations) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

There were no arrangements during and at the end of the financial year which had the object of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

# Directors' Report (continued)

#### Issue of shares and debentures

There were neither changes in the authorised, issued and paid-up capital of the Company, nor issuances of debentures by the Company during the financial year.

#### Options granted over unissued shares

No options were granted to any person to take up unissued shares of the Company during the financial year.

#### Indemnity and insurance costs

During the financial year, there were neither indemnity given to nor insurance effected for Director, officer and auditor of the Company.

#### Other statutory information

Before the financial statements of the Group and of the Company were made out, the Directors took reasonable steps to ascertain that:

- i) all known bad debts have been written off and adequate provision made for doubtful debts, and
- ii) any current assets which were unlikely to be realised in the ordinary course of business have been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- i) that would render the amount written off for bad debts or the amount of the provision for doubtful debts in the Group and in the Company inadequate to any substantial extent, or
- ii) that would render the value attributed to the current assets in the financial statements of the Group and of the Company misleading, or
- iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate, or
- iv) not otherwise dealt with in this report or the financial statements that would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- i) any charge on the assets of the Group or of the Company that has arisen since the end of the financial year and which secures the liabilities of any other person, or
- ii) any contingent liability in respect of the Group or of the Company that has arisen since the end of the financial year.

# Directors' Report (continued)

#### Other statutory information (continued)

No contingent liability or other liability of any company in the Group has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

In the opinion of the Directors, the financial performance of the Group and of the Company for the financial year ended 31 December 2016 have not been substantially affected by any item, transaction or event of a material and unusual nature nor has any such item, transaction or event occurred in the interval between the end of that financial year and the date of this report.

#### **Auditors**

The auditors, KPMG PLT (converted from a conventional partnership, KPMG, on 27 December 2016), have indicated their willingness to accept re-appointment.

The auditors' remuneration is disclosed in Note 15 to the financial statements.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:

# Datuk Tay Ah Ching @ Tay Chin Kin

Director

#### **Dato' Tay Tze How**

Director

Kuching,

Date: 5 April 2017

# **Statements of Financial Position**

as at 31 December 2016

		Gi	roup	Cor	npany
	Note	2016	2015	2016	2015
Assets	Note	RM	RM	RM	RM
Property, plant and equipment	3	90,715,014	84,063,277	_	_
Prepaid lease payments	4	4,311,506	4,540,460	_	_
Investments in subsidiaries	5	-,011,000	-	78,500,000	78,500,000
Deferred tax assets	6	3,000	22,000	-	-
Total non-current assets		95,029,520	88,625,737	78,500,000	78,500,000
Inventories	7	81,357,581	78,903,667	_	_
Current tax assets		913,927	531,044	4,432	_
Trade and other receivables	8	45,981,892	49,362,481	2,000	2,300
Amount due from subsidiaries	9	_	_	12,064,325	11,830,104
Cash and cash equivalents	10	8,179,790	11,946,841	18,988	78,508
Total current assets		136,433,190	140,744,033	12,089,745	11,910,912
Total assets		231,462,710	229,369,770	90,589,745	90,410,912
Equity					
Share capital	11.1	90,000,000	90,000,000	90,000,000	90,000,000
Share premium	11.2	2,023,644	2,023,644	2,023,644	2,023,644
Merger reserve	11.3	3,643,000	3,643,000	_	_
Retained earnings/(Accumulated loss	ses)	51,619,550	48,072,919	(1,657,397)	(1,747,011)
Total equity attributable					
to owners of the Company		147,286,194	143,739,563	90,366,247	90,276,633
Liabilities					
Loans and borrowings	12	14,047,601	15,259,451	_	_
Deferred tax liabilities	6	8,109,996	8,256,745	_	_
Total non-current liabilities		22,157,597	23,516,196	_	
Trade and other payables	13	7,784,226	11,601,037	223,498	117,729
Amount due to a Director	14	127,844	58,839	_	_
Current tax liabilities		99,693	119,470	_	16,550
Loans and borrowings	12	54,007,156	50,334,665	_	_
Total current liabilities		62,018,919	62,114,011	223,498	134,279
Total liabilities		84,176,516	85,630,207	223,498	134,279
Total equity and liabilities		231,462,710	229,369,770	90,589,745	90,410,912

The notes on pages 42 to 80 are an integral part of these financial statements.

# Statements of Profit or Loss and Other Comprehensive Income for the year ended 31 December 2016

Revenue         100,310,351         111,548,466         —         —           Cost of sales         (86,387,451)         (95,293,853)         —         —           Gross profit         13,922,900         16,254,613         —         —           Other income         2,835,512         123,115         —         —           Distribution expenses         (1,541,271)         (1,981,217)         —         —           Administrative expenses         (6,818,731)         (7.024,798)         (271,463)         (207,406)           Results from operating activities         15         8,398,410         7,371,713         (271,463)         (207,406)           Finance income         16         10,552         4,545         413,711         410,980           Finance costs         16         (3,415,383)         (2,893,637)         —         —           Net finance (costs)/income         (3,404,831)         (2,889,092)         413,711         410,980           Profit before tax         4,993,579         4,482,621         142,248         203,574           Tax expense         17         (1,446,948)         (1,571,540)         (52,634)         (88,564)           Profit/Total comprehensive income for the year attributable to owners of the			Gr	oup	Com	pany
Cost of sales         (86,387,451)         (95,293,853)         -         -           Gross profit         13,922,900         16,254,613         -         -           Other income         2,835,512         123,115         -         -           Distribution expenses         (1,541,271)         (1,981,217)         -         -           Administrative expenses         (6,818,731)         (7,024,798)         (271,463)         (207,406)           Results from operating activities         15         8,398,410         7,371,713         (271,463)         (207,406)           Finance income         16         10,552         4,545         413,711         410,980           Finance costs         16         (3,415,383)         (2,889,092)         413,711         410,980           Profit before tax         4,993,579         4,482,621         142,248         203,574           Tax expense         17         (1,446,948)         (1,571,540)         (52,634)         (88,564)           Profit/Total comprehensive income for the year attributable to owners of the Company         3,546,631         2,911,081         89,614         115,010		Note				
Gross profit         13,922,900         16,254,613         -         -           Other income         2,835,512         123,115         -         -           Distribution expenses         (1,541,271)         (1,981,217)         -         -           Administrative expenses         (6,818,731)         (7,024,798)         (271,463)         (207,406)           Results from operating activities         15         8,398,410         7,371,713         (271,463)         (207,406)           Finance income         16         10,552         4,545         413,711         410,980           Finance costs         16         (3,415,383)         (2,893,637)         -         -           Net finance (costs)/income         (3,404,831)         (2,889,092)         413,711         410,980           Profit before tax         4,993,579         4,482,621         142,248         203,574           Tax expense         17         (1,446,948)         (1,571,540)         (52,634)         (88,564)           Profit/Total comprehensive income for the year attributable to owners of the Company         3,546,631         2,911,081         89,614         115,010	Revenue		100,310,351	111,548,466	_	_
Other income       2,835,512       123,115       -       -         Distribution expenses       (1,541,271)       (1,981,217)       -       -         Administrative expenses       (6,818,731)       (7,024,798)       (271,463)       (207,406)         Results from operating activities       15       8,398,410       7,371,713       (271,463)       (207,406)         Finance income       16       10,552       4,545       413,711       410,980         Finance costs       16       (3,415,383)       (2,893,637)       -       -         Net finance (costs)/income       (3,404,831)       (2,889,092)       413,711       410,980         Profit before tax       4,993,579       4,482,621       142,248       203,574         Tax expense       17       (1,446,948)       (1,571,540)       (52,634)       (88,564)         Profit/Total comprehensive income for the year attributable to owners of the Company       3,546,631       2,911,081       89,614       115,010	Cost of sales		(86,387,451)	(95,293,853)	_	
Distribution expenses	Gross profit		13,922,900	16,254,613	-	-
Administrative expenses         (6,818,731)         (7,024,798)         (271,463)         (207,406)           Results from operating activities         15         8,398,410         7,371,713         (271,463)         (207,406)           Finance income         16         10,552         4,545         413,711         410,980           Finance costs         16         (3,415,383)         (2,893,637)         -         -           Net finance (costs)/income         (3,404,831)         (2,889,092)         413,711         410,980           Profit before tax         4,993,579         4,482,621         142,248         203,574           Tax expense         17         (1,446,948)         (1,571,540)         (52,634)         (88,564)           Profit/Total comprehensive income for the year attributable to owners of the Company         3,546,631         2,911,081         89,614         115,010           Basic and diluted earnings	Other income		2,835,512	123,115	_	_
Results from operating activities         15         8,398,410         7,371,713         (271,463)         (207,406)           Finance income         16         10,552         4,545         413,711         410,980           Finance costs         16         (3,415,383)         (2,893,637)         -         -           Net finance (costs)/income         (3,404,831)         (2,889,092)         413,711         410,980           Profit before tax         4,993,579         4,482,621         142,248         203,574           Tax expense         17         (1,446,948)         (1,571,540)         (52,634)         (88,564)           Profit/Total comprehensive income for the year attributable to owners of the Company         3,546,631         2,911,081         89,614         115,010           Basic and diluted earnings	Distribution expenses		(1,541,271)	(1,981,217)	_	_
Finance income 16 10,552 4,545 413,711 410,980 (3,415,383) (2,893,637) — — — Net finance (costs)/income (3,404,831) (2,889,092) 413,711 410,980 Profit before tax 4,993,579 4,482,621 142,248 203,574 Tax expense 17 (1,446,948) (1,571,540) (52,634) (88,564) Profit/Total comprehensive income for the year attributable to owners of the Company 3,546,631 2,911,081 89,614 115,010	Administrative expenses		(6,818,731)	(7,024,798)	(271,463)	(207,406)
Finance costs       16       (3,415,383)       (2,893,637)       -       -       -         Net finance (costs)/income       (3,404,831)       (2,889,092)       413,711       410,980         Profit before tax       4,993,579       4,482,621       142,248       203,574         Tax expense       17       (1,446,948)       (1,571,540)       (52,634)       (88,564)         Profit/Total comprehensive income for the year attributable to owners of the Company       3,546,631       2,911,081       89,614       115,010         Basic and diluted earnings	Results from operating activities	15	8,398,410	7,371,713	(271,463)	(207,406)
Net finance (costs)/income       (3,404,831)       (2,889,092)       413,711       410,980         Profit before tax       4,993,579       4,482,621       142,248       203,574         Tax expense       17       (1,446,948)       (1,571,540)       (52,634)       (88,564)         Profit/Total comprehensive income for the year attributable to owners of the Company       3,546,631       2,911,081       89,614       115,010         Basic and diluted earnings	Finance income	16	10,552	4,545	413,711	410,980
Profit before tax         4,993,579         4,482,621         142,248         203,574           Tax expense         17         (1,446,948)         (1,571,540)         (52,634)         (88,564)           Profit/Total comprehensive income for the year attributable to owners of the Company         3,546,631         2,911,081         89,614         115,010           Basic and diluted earnings	Finance costs	16	(3,415,383)	(2,893,637)	_	_
Tax expense 17 (1,446,948) (1,571,540) (52,634) (88,564)  Profit/Total comprehensive income for the year attributable to owners of the Company 3,546,631 2,911,081 89,614 115,010  Basic and diluted earnings	Net finance (costs)/income		(3,404,831)	(2,889,092)	413,711	410,980
Profit/Total comprehensive income for the year attributable to owners of the Company 3,546,631 2,911,081 89,614 115,010  Basic and diluted earnings	Profit before tax		4,993,579	4,482,621	142,248	203,574
income for the year attributable to owners of the Company 3,546,631 2,911,081 89,614 115,010  Basic and diluted earnings	Tax expense	17	(1,446,948)	(1,571,540)	(52,634)	(88,564)
the Company         3,546,631         2,911,081         89,614         115,010           Basic and diluted earnings	income for the year					
			3,546,631	2,911,081	89,614	115,010
	Basic and diluted earnings					
	_	18	1.97	1.62		

# Consolidated Statement of Changes in Equity for the year ended 31 December 2016

Group	Share capital RM	Non-distributable Share premium RM	Merger reserve RM	Distributable Retained earnings RM	Total RM
At 1 January 2015	90,000,000	2,023,644	3,643,000	45,161,838	140,828,482
Profit/Total comprehensive income for the year	_	_	_	2,911,081	2,911,081
income for the year				2,911,001	2,911,001
At 31 December 2015/ 1 January 2016	90,000,000	2,023,644	3,643,000	48,072,919	143,739,563
Profit/Total comprehensive				0.540.004	0.540.004
income for the year				3,546,631	3,546,631
At 31 December 2016	90,000,000	2,023,644	3,643,000	51,619,550	147,286,194
	(Note 11.1)	(Note 11.2)	(Note 11.3)		

# **Statement of Changes in Equity** for the year ended 31 December 2016

Company	Share capital RM	Share premium RM	Accumulated losses RM	Total RM
At 1 January 2015	90,000,000	2,023,644	(1,862,021)	90,161,623
Profit/Total comprehensive income for the year		-	115,010	115,010
At 31 December 2015/ 1 January 2016	90,000,000	2,023,644	(1,747,011)	90,276,633
Profit/Total comprehensive income for the year			89,614	89,614
At 31 December 2016	90,000,000	2,023,644	(1,657,397)	90,366,247
	(Note 11.1)	(Note 11.2)		

# **Statements of Cash Flows** for the year ended 31 December 2016

	Gr	oup	Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Cash flows from operating activities				
Profit before tax	4,993,579	4,482,621	142,248	203,574
Adjustments for:	100.040	244 200		
Impairment loss on trade receivables (Note 15)	102,849	344,326 228,954	_	_
Amortisation of prepaid lease payments (Note 4) Depreciation of property, plant	228,954	226,954	_	_
and equipment (Note 3)	8,917,070	9,136,830	_	_
Write-offs of property, plant	0,311,010	3, 130,030		
and equipment (Note 15)	842	_	_	_
Gain on disposal of property,	0.2			
plant and equipment (Note 15)	(15,471)	_	_	_
Finance costs (Note 16)	3,415,383	2,893,637	_	_
Finance income (Note 16)	(10,552)	(4,545)	(413,711)	(410,980)
Interest on bankers' acceptances (Note 15)	_	672,946	_	_
Unrealised foreign exchange gain (Note 15)	(31,680)	(548,140)	_	_
Operating profit/(loss) before				
changes in working capital	17,600,974	17,206,629	(271,463)	(207,406)
Changes in working capital:				
Inventories	(2,453,914)	(15,350,355)	_	_
Trade and other receivables,				
deposits and prepayments	3,387,406	610,328	300	(300)
Trade and other payables	(3,808,851)	2,529,537	105,769	36,363
Amount due to a Director	69,005	29,286	_	
Cash generated from/(used in) operations	14,794,620	5,025,425	(165,394)	(171,343)
Income tax paid, net of refund	(1,977,357)	(2,202,144)	(73,616)	(78,026)
Interest received	10,552	4,545	_	_
Interest paid	(2,180,815)	(2,004,737)	_	
Net cash from/(used in) operating activities	10,647,000	823,089	(239,010)	(249,369)
Cash flows from investing activities				
Acquisition of property, plant				
and equipment [Note (i)]	(15,494,649)	(4,193,573)	_	_
Proceeds from disposal of				
property, plant and equipment	15,471	_	_	_
Land premium paid	_	(2,732,185)	_	_
Interest paid on land premium payable	_	(841,948)	_	
Net cash used in investing activities	(15,479,178)	(7,767,706)	_	_

# Statements of Cash Flows for the year ended 31 December 2016 (continued)

		oup	Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Cash flows from financing activities				
Advances to subsidiaries	_	_	179,490	319,792
Proceeds from borrowings	77,253,236	122,390,711	_	_
Repayment of borrowings	(78,521,558)	(103,647,356)	_	_
Repayment of finance leases	(96,588)	(78,653)	_	_
Interest paid	(1,234,568)	(719,898)	_	_
Net cash (used in)/from financing activities	(2,599,478)	17,944,804	179,490	319,792
Net (decrease)/increase in cash and				
cash equivalents	(7,431,656)	11,000,187	(59,520)	70,423
Effect of exchange rate				
fluctuations on cash held	(85,946)	(16,394)	_	_
Cash and cash equivalents at beginning of year	(1,678,193)	(12,661,986)	78,508	8,085
Cash and cash equivalents at end				
of year [Note (ii)]	(9,195,795)	(1,678,193)	18,988	78,508

#### **Notes**

# (i) Acquisition of property, plant and equipment

During the financial year, the Group acquired property, plant and equipment as follows:

	G	roup
	2016 RM	2015 RM
Paid in cash	15,494,649	4,193,573
Finance leases	75,000	_
Total (see Note 3)	15,569,649	4,193,573

# (ii) Cash and cash equivalents

Cash and cash equivalents included in the statements of cash flows comprise the following amounts in the statements of financial position:

	Gr	oup	Company		
	2016 RM	2015 RM	2016 RM	2015 RM	
Cash and bank balances (Note 10)	8,179,790	11,946,841	18,988	78,508	
Bank overdrafts (Note 12)	(17,375,585)	(13,625,034)			
Cash and cash equivalents	(9,195,795)	(1,678,193)	18,988	78,508	

The notes on pages 42 to 80 are an integral part of these financial statements.

# Notes to the Financial Statements

# - 31 December 2016

ABM Fujiya Berhad is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad. The address of the principal place of business and registered office of the Company is Lot 2224, Section 66, Lorong Pangkalan, Off Jalan Pangkalan, Pending Industrial Estate, 93450 Kuching, Sarawak.

The consolidated financial statements of the Company as at and for the financial year ended 31 December 2016 comprise the Company and its subsidiaries (together referred to as the "Group" and individually referred to as "Group entities"). The financial statements of the Company as at and for the financial year ended 31 December 2016 do not include other entities.

The Company is principally engaged in investment holding activities, whilst the principal activities of the subsidiaries are as stated in Note 5 to the financial statements.

The immediate as well as ultimate holding company during the financial year is Kayatas Sdn. Bhd., a company incorporated in Malaysia.

These financial statements were authorised for issue by the Board of Directors on 5 April 2017.

# 1. Basis of preparation

#### (a) Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

The following are accounting standards, amendments and interpretations of the MFRSs that have been issued by the Malaysian Accounting Standards Board but have not been adopted by the Group and the Company:

MFRS / Amendment / Interpretation	Effective date
Amendments to MFRS 12, Disclosure of Interests in Other Entities	
(Annual Improvements to MFRS Standards 2014-2016 Cycle)	1 January 2017
Amendments to MFRS 107, Statement of Cash Flows - Disclosure Initiative	1 January 2017
Amendments to MFRS 112, Income Taxes - Recognition of Deferred	
Tax Assets for Unrealised Losses	1 January 2017
MFRS 9, Financial Instruments (2014)	1 January 2018
MFRS 15, Revenue from Contracts with Customers	1 January 2018
Clarifications to MFRS 15, Revenue from Contracts with Customers	1 January 2018
IC Interpretation 22, Foreign Currency Transactions and Advance Consideration	1 January 2018
Amendments to MFRS 2, Share-based Payment - Classification and	
Measurement of Share-based Payment Transactions	1 January 2018
Amendments to MFRS 1, First-time Adoption of Malaysian Financial	
Reporting Standards (Annual Improvements to MFRS Standards 2014-2016 Cycle)	1 January 2018
Amendments to MFRS 4, Insurance Contracts - Applying MFRS 9 Financial	
Instruments with MFRS 4 Insurance Contracts	1 January 2018

#### **1. Basis of preparation** (continued)

#### (a) Statement of compliance (continued)

MFRS / Amendment / Interpretation	Effective date
Amendments to MFRS 128, Investments in Associates and Joint Ventures	
(Annual Improvements to MFRS Standards 2014-2016 Cycle)	1 January 2018
Amendments to MFRS 140, Transfers of Investment Property	1 January 2018
MFRS 16, Leases	1 January 2019
Amendments to MFRS 10, Consolidated Financial Statements and MFRS 128,	
Investments in Associates and Joint Ventures - Sale or Contribution of	
Assets between an Investor and its Associate or Joint Venture	To be determined

The Group and the Company plan to apply:

- from the annual period beginning on 1 January 2017 for Amendments to MFRS 12, Amendments to MFRS 107 and Amendments to MFRS 112 which are effective for annual periods beginning on or after 1 January 2017.
- from the annual period beginning on 1 January 2018 for those amendments which are effective for annual periods beginning on or after 1 January 2018, except for Amendments to MFRS 1, Amendments to MFRS 2, Amendments to MFRS 4, Amendments to MFRS 128 and Amendments to MFRS 140, which are assessed as not applicable to the Company.
- from the annual period beginning on 1 January 2019 for MFRS 16, which is effective for annual periods beginning on or after 1 January 2019.

The initial application of the abovementioned accounting standards, amendments or interpretations are not expected to have any material financial impacts to the current period and prior period financial statements of the Group and of the Company except as mentioned below.

# (i) MFRS 9, Financial Instruments

MFRS 9 replaces the guidance in MFRS 139, *Financial Instruments: Recognition and Measurement* on the classification and measurement of financial assets and financial liabilities, and on hedge accounting.

The Group is currently assessing the financial impact that may arise from the adoption of MFRS 9.

# (ii) MFRS 15, Revenue from Contracts with Customers and Clarifications to MFRS 15, Revenue from Contracts with Customers

MFRS 15 replaces the guidance in MFRS 111, Construction Contracts, MFRS 118, Revenue, IC Interpretation 13, Customer Loyalty Programmes, IC Interpretation 15, Agreements for Construction of Real Estate, IC Interpretation 18, Transfers of Assets from Customers and IC Interpretation 131, Revenue - Barter Transactions Involving Advertising Services.

The Group is currently assessing the financial impact that may arise from the adoption of MFRS 15 and Clarifications to MFRS 15.

#### **1. Basis of preparation** (continued)

#### (a) Statement of compliance (continued)

#### (iii) MFRS 16, Leases

MFRS 16 replaces the guidance in MFRS 117, Leases, IC Interpretation 4, Determining whether an Arrangement contains a Lease, IC Interpretation 115, Operating Leases – Incentives and IC Interpretation 127, Evaluating the Substance of Transactions Involving the Legal Form of a Lease.

The Group is currently assessing the financial impact that may arise from the adoption of MFRS 16.

# (b) Basis of measurement

The financial statements have been prepared on the historical cost basis other than as disclosed in Note 2.

#### (c) Functional and presentation currency

These financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional currency.

## (d) Use of estimates and judgements

The preparation of the financial statements in conformity with MFRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There are no significant areas of estimation uncertainty and critical judgements in applying accounting policies that have significant effect on the amounts recognised in the financial statements, other than those disclosed in the following notes:

- Note 3, impairment assessment of property, plant and equipment; and
- Note 8, assessment of recoverability on trade receivables.

#### 2. Significant accounting policies

The accounting policies set out below have been applied consistently to the periods presented in these financial statements and have been applied consistently by Group entities, unless otherwise stated.

#### (a) Basis of consolidation

#### (i) Subsidiaries

Subsidiaries are entities, including structured entities, controlled by the Company. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

# 2. Significant accounting policies (continued)

#### (a) Basis of consolidation (continued)

#### (i) Subsidiaries (continued)

The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing control only when such rights are substantive. The Group also considers it has de facto power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return.

Investments in subsidiaries are measured in the Company's statement of financial position at cost less any impairment losses, unless the investment is classified as held for sale or distribution. The cost of investment includes transaction costs.

#### (ii) Business combinations

Business combinations are accounted for using the acquisition method from the acquisition date, which is the date on which control is transferred to the Group.

For new acquisitions, the Group measures the cost of goodwill at the acquisition date as:

- the fair value of the consideration transferred; plus
- the recognised amount of any non-controlling interests in the acquiree; plus
- if the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree; less
- the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed.

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss.

For each business combination, the Group elects whether it measures the non-controlling interests in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets at the acquisition date.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

#### (iii) Acquisitions from entities under common controls

Business combinations arising from transfers of interests in entities that are under the control of the shareholder that controls the Group are accounted for as if the acquisition had occurred at the beginning of the earliest comparative period presented or, if later, at the date that common control was established; for this purpose comparatives are restated. The assets and liabilities acquired are recognised at the carrying amounts recognised previously in the Group controlling shareholder's consolidated financial statements. The components of equity of the acquired entities are added to the same components within Group equity and any resulting gain/loss is recognised directly in equity.

# 2. Significant accounting policies (continued)

#### (a) Basis of consolidation (continued)

#### (iv) Loss of control

Upon the loss of control of a subsidiary, the Group derecognises the assets and liabilities of the former subsidiary, any non-controlling interests and the other components of equity related to the former subsidiary from the consolidated statement of financial position. Any surplus or deficit arising on the loss of control is recognised in profit or loss. If the Group retains any interest in the former subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, it is accounted for as an equity accounted investee or as an available-for-sale financial asset depending on the level of influence retained.

#### (v) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intragroup transactions, are eliminated in preparing the consolidated financial statements.

#### (b) Foreign currency transactions

Transactions in foreign currencies are translated to the functional currency of Group entities at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are retranslated to the functional currency at the exchange rate at that date.

Non-monetary assets and liabilities denominated in foreign currencies are not retranslated at the end of the reporting date, except for those that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined.

Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments or a financial instrument designated as a hedge of currency risk, which are recognised in other comprehensive income.

#### (c) Financial instruments

#### (i) Initial recognition and measurement

A financial asset or a financial liability is recognised in the statement of financial position when, and only when, the Group or the Company becomes a party to the contractual provisions of the instrument.

A financial instrument is recognised initially, at its fair value plus, in the case of a financial instrument not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial instrument.

An embedded derivative is recognised separately from the host contract and accounted for as a derivative if, and only if, it is not closely related to the economic characteristics and risks of the host contract and the host contract is not categorised at fair value through profit or loss. The host contract, in the event an embedded derivative is recognised separately, is accounted for in accordance with policy applicable to the nature of the host contract.

# 2. Significant accounting policies (continued)

#### (c) Financial instruments (continued)

#### (ii) Financial instrument categories and subsequent measurement

The Group and the Company categorise financial instruments as follows:

#### Financial assets

#### (a) Financial assets at fair value through profit or loss

Fair value through profit or loss category comprises financial assets that are held for trading, including derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument), contingent consideration in a business combination or financial assets that are specifically designated into this category upon initial recognition.

Derivatives that are linked to and must be settled by delivery of unquoted equity instruments whose fair values cannot be reliably measured are measured at cost.

Other financial assets categorised as fair value through profit or loss are subsequently measured at their fair values with the gain or loss recognised in profit or loss.

# (b) Held-to-maturity investments

Held-to-maturity investments category comprises debt instruments that are quoted in an active market and the Group or the Company has the positive intention and ability to hold them to maturity.

Financial assets categorised as held-to-maturity investments are subsequently measured at amortised cost using the effective interest method.

#### (c) Loans and receivables

Loans and receivables category comprises debt instruments that are not quoted in an active market.

Financial assets categorised as loans and receivables are subsequently measured at amortised cost using the effective interest method.

#### (d) Available-for-sale financial assets

Available-for-sale category comprises investment in equity and debt securities instruments that are not held for trading.

Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost. Other financial assets categorised as available-for-sale are subsequently measured at their fair values with the gain or loss recognised in other comprehensive income, except for impairment losses, foreign exchange gains and losses arising from monetary items and gains and losses of hedged items attributable

#### 2. Significant accounting policies (continued)

#### (c) Financial instruments (continued)

#### (ii) Financial instrument categories and subsequent measurement (continued)

Financial assets (continued)

#### (d) Available-for-sale financial assets (continued)

to hedge risks of fair value hedges which are recognised in profit or loss. On derecognition, the cumulative gain or loss recognised in other comprehensive income is reclassified from equity into profit or loss. Interest calculated for a debt instrument using the effective interest method is recognised in profit or loss.

All financial assets, except for those measured at fair value through profit or loss, are subject to review for impairment [see Note 2(h)(i)].

#### Financial liabilities

All financial liabilities, other than those categorised as fair value through profit or loss, are subsequently measured at amortised cost.

Fair value through profit or loss category comprises financial liabilities that are derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument), contingent consideration in a business combination or financial liabilities that are specifically designated into this category upon initial recognition.

Derivatives that are linked to and must be settled by delivery of equity instruments that do not have a quoted price in an active market for identical instruments whose fair values otherwise cannot be reliably measured are measured at cost.

Other financial liabilities categorised as fair value through profit or loss are subsequently measured at their fair values with the gain or loss recognised in profit or loss.

#### (iii) Regular way purchase or sale of financial assets

A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the marketplace concerned.

A regular way purchase or sale of financial assets is recognised and derecognised, as applicable, using trade date accounting. Trade date accounting refers to:

- (a) the recognition of an asset to be received and the liability to pay for it on the trade date, and
- (b) the derecognition of an asset that is sold, recognition of any gain or loss on disposal and the recognition of a receivable from the buyer for payment on the trade date.

## 2. Significant accounting policies (continued)

#### (c) Financial instruments (continued)

#### (iv) Derecognition

A financial asset or a part thereof is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or control of the asset is not retained or substantially all of the risks and rewards of ownership of the financial asset are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in the profit or loss.

A financial liability or a part thereof is derecognised when, and only when, the obligation specified in the contract is discharged, cancelled or expired. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

#### (d) Property, plant and equipment

#### (i) Recognition and measurement

Items of property, plant and equipment are measured at cost less any accumulated depreciation and any accumulated impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset and any other costs directly attributable to bringing the asset to working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. The cost of self-constructed assets also includes the cost of materials and direct labour. For qualifying assets, borrowing costs are capitalised in accordance with the accounting policy on borrowing costs. Cost also may include transfers from equity of any gain or loss on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and is recognised net within "other income" and "administrative expenses" respectively in profit or loss.

#### (ii) Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group or the Company, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised to profit or loss. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

# 2. Significant accounting policies (continued)

#### (d) Property, plant and equipment (continued)

#### (iii) Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed, and if a component has a useful life that is different from the remainder of that asset, then that component is depreciated separately.

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment from the date that they are available for use. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Assets under construction are not depreciated until the assets are ready for their intended use.

The estimated useful lives for the current and comparative periods are as follows:

Long-term leasehold land 60, 788, 793, 797 and 825 years Short-term leasehold land 42, 48, 50, 60 and 61 years Buildings 24, 35, 50 years 5 and 10 years Plant and machinery Tools and equipment 8 years Furniture and fittings 5, 8, 10 and 12 years Motor vehicles 5 and 10 years Renovation 10 years

Depreciation methods, useful lives and residual values are reviewed at the end of the reporting period, and adjusted as appropriate.

#### (e) Leased assets

## (i) Finance lease

Leases in terms of which the Group or the Company assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent lease payments are accounted for by revising the minimum lease payments over the remaining term of the lease when the lease adjustment is confirmed.

Leasehold land which in substance is a finance lease is classified as property, plant and equipment, or as investment property if held to earn rental income or for capital appreciation or for both.

#### 2. Significant accounting policies (continued)

#### (e) Leased assets (continued)

#### (ii) Operating lease

Leases, where the Group or the Company does not assume substantially all the risks and rewards of ownership are classified as operating leases and, except for property interest held under operating lease, the leased assets are not recognised on the statement of financial position. Property interest held under an operating lease, which is held to earn rental income or for capital appreciation or both, is classified as investment property and measured using fair value model.

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised in profit or loss as an integral part of the total lease expense, over the term of the lease. Contingent rentals are charged to profit or loss in the reporting period in which they are incurred.

Leasehold land which in substance is an operating lease is classified as prepaid lease payments.

#### (f) Inventories

Inventories are measured at the lower of cost and net realisable value.

The cost of inventories is calculated using the weighted average cost formula, except that for raw materials which is measured based on first-in first-out formula. The cost of inventories includes expenditure incurred in acquiring the inventories, production or conversion costs and other costs incurred in bringing them to their existing location and condition. In the case of work-in-progress and manufactured inventories, cost includes an appropriate share of production overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

#### (g) Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, balances and deposits with banks and highly liquid investments which have an insignificant risk of changes in fair value with original maturities of three months or less, and are used by the Group and the Company in the management of their short-term commitments. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged deposits.

#### (h) Impairment

#### (i) Financial assets

All financial assets (except for financial assets categorised as fair value through profit or loss and investment in subsidiaries) are assessed at each reporting date whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the asset. Losses expected as a result of future events, no matter how likely, are not recognised. For an investment in an equity instrument, a significant or prolonged decline in the fair value below its cost is an objective evidence of impairment. If any such objective evidence exists, then the impairment loss of the financial asset is estimated.

# 2. Significant accounting policies (continued)

#### (h) Impairment (continued)

#### (i) Financial assets (continued)

An impairment loss in respect of loans and receivables and held-to-maturity investments is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account.

An impairment loss in respect of available-for-sale financial assets is recognised in profit or loss and is measured as the difference between the asset's acquisition cost (net of any principal repayment and amortisation) and the asset's current fair value, less any impairment loss previously recognised. Where a decline in the fair value of an available-for-sale financial asset has been recognised in other comprehensive income, the cumulative loss in other comprehensive income is reclassified from equity to profit or loss.

An impairment loss in respect of unquoted equity instrument that is carried at cost is recognised in profit or loss and is measured as the difference between the financial asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset.

Impairment losses recognised in profit or loss for an investment in an equity instrument classified as available for sale is not reversed through profit or loss.

If, in a subsequent period, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed, to the extent that the asset's carrying amount does not exceed what the carrying amount would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in profit or loss.

# (ii) Other assets

The carrying amounts of other assets, except for inventories and deferred tax assets [see Note 2(f) and 2(m)] are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill with indefinite useful lives, the recoverable amount is estimated each period at the same time.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cash-generating units. Subject to an operating segment ceiling test, for the purpose of goodwill impairment testing, cash-generating units to which goodwill has been allocated are aggregated so that the level at which impairment testing is performed reflects the lowest level at which goodwill is monitored for internal reporting purposes. The goodwill acquired in a business combination, for the purpose of impairment testing, is allocated to a cash-generating unit or a group of cash-generating units that are expected to benefit from the synergies of the combination.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash-generating unit.

## 2. Significant accounting policies (continued)

#### **(h) Impairment** (continued)

#### (ii) Other assets (continued)

An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit exceeds its estimated recoverable amount.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (group of cash-generating units) and then to reduce the carrying amounts of the other assets in the cash-generating unit (groups of cash-generating units) on a *pro rata* basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognised in prior periods are assessed at the end of each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. Reversals of impairment losses are credited to profit or loss in the financial year in which the reversals are recognised.

#### (i) Equity instruments

Instruments classified as equity are measured at cost on initial recognition and are not remeasured subsequently.

#### (i) Issue expenses

Costs directly attributable to the issue of instruments classified as equity are recognised as a deduction from equity.

#### (ii) Ordinary shares

Ordinary shares are classified as equity.

## (j) Employee benefits

#### (i) Short-term employee benefits

Short-term employee benefit obligations in respect of salaries, annual bonuses, paid annual leave and sick leave are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term cash bonus or profitsharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### (ii) State plans

The Group's contributions to statutory pension funds are charged to profit or loss in the financial year to which they relate. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

# 2. Significant accounting policies (continued)

#### (k) Revenue and other income

#### (i) Goods sold

Revenue from the sale of goods in the course of ordinary activities is measured at fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates. Revenue is recognised when persuasive evidence exists, usually in the form of an executed sales agreement, that the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

#### (ii) Rental income

Rental income is recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease. Rental income from sub-leased property is recognised as other income.

#### (iii) Interest income

Interest income is recognised as it accrues using the effective interest method in profit or loss except for interest income arising from temporary investment of borrowings taken specifically for the purpose of obtaining a qualifying asset which is accounted for in accordance with the accounting policy on borrowing costs.

#### (I) Borrowing costs

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or completed.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

#### (m) Tax expense

Tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in profit or loss except to the extent that it relates to a business combination or items recognised directly in equity or other comprehensive income.

# 2. Significant accounting policies (continued)

#### (m) Tax expense (continued)

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted by the end of the reporting period, and any adjustment to tax payable in respect of previous financial years.

Deferred tax is recognised using the liability method, providing for temporary differences between the carrying amounts of assets and liabilities in the statement of financial position and their tax bases. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the end of the reporting period.

The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the reporting date. Deferred tax assets and liabilities are not discounted.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax assets and liabilities on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at the end of each reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Unutilised reinvestment allowance and investment tax allowance, being tax incentives that is not a tax base of an asset, is recognised as a deferred tax asset to the extent that it is probable that the future taxable profits will be available against which the unutilised tax incentive can be utilised.

#### (n) Earnings per ordinary share

The Group presents basic and diluted earnings per share data for its ordinary shares ("EPS").

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares, which comprise convertible notes and share options granted to employees.

#### 2. Significant accounting policies (continued)

#### (o) Operating segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. Operating segment results are reviewed regularly by the chief operating decision maker, which in this case is the Executive Chairman of the Group, to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial information is available.

## (p) Contingent liabilities

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is not recognised in the statements of financial position and is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### (q) Fair value measurements

Fair value of an asset or a liability, except for share-based payment and lease transactions, is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market or in the absence of a principal market, in the most advantageous market.

For non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

When measuring the fair value of an asset of a liability, the Group uses observable market data as far as possible. Fair value are categorised into different levels in a fair value hierarchy based on the input used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: unobservable inputs for the asset or liability.

The Group recognises transfers between levels of the fair value hierarchy as of the date of the event or change in circumstances that caused the transfers.

Group	Long-term leasehold land (unexpired lease period of more than 50 years) RM	Short-term leasehold land (unexpired lease period of less than 50 years) RM	Buildings RM	Plant and machinery RM	Tools and equipment RM	Furniture and fittings RM	Motor vehicles RM	Renovation RM	Assets under Renovation construction RM RM	Total
Cost										
At 1 January 2015 Additions Write-offs	20,323,483	4,419,863	31,855,137	74,781,385 3,994,813	832,675 5,569	1,018,237 29,488 (3,762)	990,148	531,803	234,380	134,987,111 4,193,573 (3,762)
At 31 December 2015/ 1 January 2016 Additions Disposals Transfers Write-offs	20,323,483	4,419,863	31,855,137	78,776,198 8,435,775 - (2,808,062)	838,244 79,581 -	1,043,963 16,222 - - (3,762)	990,148 89,685 (149,866)	531,803 228,750 - 90,000	398,083 6,719,636 - (90,000)	139,176,922 15,569,649 (149,866) – (2,811,824)
At 31 December 2016	20,323,483	4,419,863	31,855,137	84,403,911	917,825	1,056,423	929,967	850,553	7,027,719	151,784,881
Depreciation										
At 1 January 2015 Depresiation for the	1,517,876	553,267	3,294,021	38,849,400	434,002	381,876	688,350	261,785	1	45,980,577
year (Note 15) Write-offs	303,575	110,654	717,130	7,653,543	78,708	76,673 (3,762)	138,783	57,764	1 1	9,136,830 (3,762)
At 31 December 2015	1,821,451	663,921	4,011,151	46,502,943	512,710	454,787	827,133	319,549	ı	55,113,645
At 1 January 2016	1,821,451	663,921	4,011,151	46,502,943	512,710	454,787	827,133	319,549	I	55,113,645
year (Note 15) Disposals Write-offs	303,577	110,651	717,129	7,445,059	71,315	82,812 - (3,762)	96,934 (149,866) -	89,593	1 1 1	8,917,070 (149,866) (2,810,982)
At 31 December 2016	2,125,028	774,572	4,728,280	51,140,782	584,025	533,837	774,201	409,142	1	61,069,867
Carrying amounts At 31 December 2015/ 1 January 2016	18,502,032	3.755.942	27.843.986	32,273,255	325,534	589,176	163.015	212,254	398.083	84.063.277
At 31 December 2016	18.198.455	3.645.291	27.126.857	33.263.129	333.800	522.586	155.766	441.411	7.027.719	90.715.014

Property, plant and equipment

# 3. Property, plant and equipment (continued)

#### 3.1 Leased motor vehicles

At 31 December 2016, the net carrying amount of leased motor vehicles was RM156,719 (2015: RM151,766).

#### 3.2 Security

The leased motor vehicles are charged to secure the finance lease liabilities of the Group (see Note 12.1).

The land and buildings of the Group are charged to secure banking facilities granted to certain Group entities. In addition, a debenture incorporating fixed and floating charges has been created over all assets (including property, plant and equipment and prepaid lease payments) of certain Group entities to secure the banking facilities granted thereto (see Note 12.1).

#### 3.3 Land

The Group has 31 parcels of leasehold land. The lease period of 21 parcels of leasehold land (classified as long-term) expire in the years 2071, 2795 and 2817 while the lease period of the other 10 parcels of leasehold land (classified as short-term) expire in the years 2027, 2038, 2053 and 2054.

#### 3.4 Impairment assessment of property, plant and equipment

During the financial year under review, the Group has estimated whether the property, plant and equipment are stated in excess of their recoverable amounts, an exercise that entails by virtue of the current economic condition, a significant degree of estimation uncertainty and judgment. The Group has evaluated the carrying amount of the property, plant and equipment by estimating its recoverable amount using the value in use calculation of an existing manufacturing plant of a subsidiary.

The Group has concluded as the recoverable amount of the property, plant and equipment as estimated is higher that its carrying amount, there is no impairment necessary.

**Short-term** 

#### 4. Prepaid lease payments

Group	leasehold land (unexpired lease period of less than 50 years) RM
Cost	
At 1 January 2015, 31 December 2015/1 January 2016 and 31 December 2016	5,914,184
Amortisation At 1 January 2015 Amortisation for the year (Note 15)	1,144,770 228,954
At 31 December 2015/1 January 2016 Amortisation for the year (Note 15)	1,373,724 228,954
At 31 December 2016	1,602,678

# **4. Prepaid lease payments** (continued)

Group	Short-term leasehold land (unexpired lease period of less than 50 years) RM
Carrying amounts At 31 December 2015/1 January 2016	4,540,460
At 31 December 2016	4,311,506

The lease period of two parcels of leasehold land (classified as short-term) expire in the years 2035 and 2037.

The two parcels of leasehold land have been charged to secure banking facilities granted to certain Group entities (see Note 12.1).

#### 5. Investments in subsidiaries

	Cor	npany
	2016 RM	2015 RM
Unquoted shares, at cost	78,500,000	78,500,000

Details of the subsidiaries, all of which are incorporated in Malaysia, are as follows:

#### **Direct subsidiaries**

Name of entity	Principal place of business	Principal activities	Effecti ownership i and voting i 2016 %	nterest
Amalgamated Batteries Manufacturing (Sarawak) Sdn. Bhd.	Malaysia	Manufacture and sale of automotive batteries	100.00	100.00
Amalgamated Batteries Corporation Sdn. Bhd.	Malaysia	Dormant	100.00	100.00
Anpei Corporation Sdn. Bhd.	Malaysia	Dormant	100.00	100.00

# Subsidiaries of Amalgamated Batteries Manufacturing (Sarawak) Sdn. Bhd.

Name of entity	Principal place of business	Principal activities	Effecti ownership and voting 2016 %	interest
Amalgamated Batteries Marketing (Sarawak) Sdn. Bhd.	Malaysia	Retailing of automotive batteries	100.00	100.00
Auto Industries Batteries (East Malaysia) Sdn. Bhd.	Malaysia	Dealer of batteries and lubricants	100.00	100.00

#### 6. Deferred taxation

# 6.1 Recognised deferred tax assets and liabilities

Deferred taxation is attributable to the following:

	As	sets	Liabi	lities	Ne	et
Group	2016 RM	2015 RM	2016 RM	2015 RM	2016 RM	2015 RM
Property, plant and equipment	2,000	3,000	(7,585,000)	(7,653,000)	(7,583,000)	(7,650,000)
Fair value adjustments on business						
combinations	_	_	(748,996)	(797,745)	(748,996)	(797,745)
Allowances for						
impairment losses	224,000	194,000	_	_	224,000	194,000
Others	1,000	19,000	-	_	1,000	19,000
Tax assets/(liabilities)	227,000	216,000	(8,333,996)	(8,450,745)	(8,106,996)	(8,234,745)
Set off of tax	(224,000)	(194,000)	224,000	194,000	_	_
Net tax assets/(liabilities)	3,000	22,000	(8,109,996)	(8,256,745)	(8,106,996)	(8,234,745)

# 6.2 Movement in temporary differences during the year

Group	At 1.1.2015 RM	Recognised in profit or loss RM	At 31.12.2015/ 1.1.2016 RM	Recognised in profit or loss RM	At 31.12.2016 RM
Property, plant and equipment Fair value adjustments on	7,858,000	(208,000)	7,650,000	(67,000)	7,583,000
business combinations	812,322	(14,577)	797,745	(48,749)	748,996
Allowance for impairment losses	(158,000)	(36,000)	(194,000)	(30,000)	(224,000)
Others	(120,000)	101,000	(19,000)	18,000	(1,000)
	8,392,322	(157,577)	8,234,745	(127,749)	8,106,996
		(Note 17)		(Note 17)	

#### 6.3 Unrecognised deferred tax assets

Deferred tax assets of the Group of RM3,000 (2015: RM22,000) have not been recognised in respect of the following items (stated at gross) because it is uncertain if future taxable profits of sufficient quantum will be available against which the Group entities concerned can utilise the benefits therefrom:

	Group	
	2016 RM	2015 RM
Property, plant and equipment	14,000	90,000

#### 7. Inventories

	Group	
	2016 RM	2015 RM
Raw materials (including goods in transit)	24,007,348	18,045,202
Work-in-progress	35,016,271	30,621,472
Manufactured inventories	21,354,423	29,638,447
Trading goods (including goods in transit)	979,539	598,546
	81,357,581	78,903,667
Recognised in profit or loss:		
Inventories recognised as cost of sales	68,154,053	74,539,404
Write-down to net realisable value charged out to cost of sales	_	21,494

#### 8. Trade and other receivables

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Trade				
Trade receivables (Note 8.1)	43,471,836	39,149,236	_	_
Allowance for impairment losses	(1,108,790)	(1,005,941)	_	
	42,363,046	38,143,295	_	_
Non-trade				
Other receivables	62,644	59,143	_	_
GST receivable	_	782,470	_	_
Deposits	145,011	144,447	2,000	2,300
Prepayments (Note 8.2)	3,411,191	10,233,126	_	_
	3,618,846	11,219,186	2,000	2,300
Total	45,981,892	49,362,481	2,000	2,300

#### 8.1 Assessment of recoverability on trade receivables

The main collectability risk of trade receivables is customer insolvencies. Management determines allowance for impairment losses on doubtful receivables based on an on-going review and evaluation performed as part of its credit risk evaluation process. These include assessment of customers' past payment records, financial standing and the age of receivables. The evaluation is however inherently judgemental and requires material estimates, including the amounts and timing of future cash flows expected to be received, which may be susceptible to significant changes.

8.2 Included in the prepayments is an amount of RM3,087,366 (2015: RM9,985,147) being advances paid for the purchase of machineries.

# 9. Amount due from subsidiaries - Company

Amount due from subsidiaries is non-trade in nature, unsecured, interest free and has no fixed terms of repayment except for an amount due from a subsidiary of RM12,064,325 (2015: RM11,830,104) which bears interest at 3.50% (2015: 3.50%) per annum.

#### 10. Cash and cash equivalents

	Gro	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM	
Cash and bank balances	8,179,790	11,946,841	18,988	78,508	

#### 11. Capital and reserves

## 11.1 Share capital

	Group and Company				
	Amo			er of shares	
	2016 RM	2015 RM	2016	2015	
Ordinary shares of RM0.50 each					
Authorised:					
Opening and closing balances	500,000,000	500,000,000	1,000,000,000	1,000,000,000	
Issued and fully paid:					
Opening and closing balances	90,000,000	90,000,000	180,000,000	180,000,000	

#### 11.2 Share premium

Share premium comprises the premium paid on subscription of shares in the Company over and above the par value of the ordinary shares net of share listing expenses.

#### 11.3 Merger reserve

Merger reserve represents the difference between the cost of acquisition and the nominal value of the ordinary shares acquired in a business combination involving a common control transaction in an earlier year.

#### 12. Loans and borrowings

	G	roup
	2016 RM	2015 RM
Non-current		
Term loans - secured	13,971,055	15,186,895
Finance lease liabilities - secured	76,546	72,556
	14,047,601	15,259,451

# **12.** Loans and borrowings (continued)

	Group	
	2016 RM	2015 RM
Current		
Bank overdrafts - secured	17,375,585	13,625,034
Bankers' acceptances		
- secured	25,108,548	25,335,190
- unsecured	_	494,000
	25,108,548	25,829,190
Term loans - secured	1,467,144	1,798,984
Finance lease liabilities - secured	55,879	81,457
Revolving credit - secured	10,000,000	9,000,000
	54,007,156	50,334,665
Total	68,054,757	65,594,116

#### 12.1 Security

The Group's banking facilities comprising term loans, bankers' acceptances, revolving credit and overdrafts are secured by way of legal charges over the landed properties belonging to certain Group entities and by a debenture incorporating fixed and floating charges over all assets of the Group entities (see Note 3.2 and 4). The facilities are also jointly and severally guaranteed by certain Directors of the Company and a corporate guarantee from the Company.

The finance lease liabilities are secured on the respective leased assets of the Group (see Note 3.2).

#### 12.2 Covenants

The Group is required to maintain net assets of not less than RM130 million to comply with a bank covenant, failing which the bank may call an event of default.

#### 12.2 Finance lease liabilities

Finance lease liabilities are payable as follows:

		2016			2015	
Group	Future minimum lease payments RM	Interest RM	Present value of minimum lease payments RM	Future minimum lease payments RM	Interest RM	Present value of minimum lease payments RM
Less than one year Between one and	61,330	5,451	55,879	87,126	5,669	81,457
two years Between two and	61,606	4,671	56,935	48,471	2,220	46,251
five years	20,300	689	19,611	26,806	501	26,305
	143,236	10,811	132,425	162,403	8,390	154,013

# 13. Trade and other payables

	Gro	Group		pany
	2016 RM	2015 RM	2016 RM	2015 RM
Trade payables	6,214,737	10,516,822	_	_
Other payables and accruals	1,226,933	1,050,458	223,498	117,729
GST payable	342,556	33,757	_	_
	7,784,226	11,601,037	223,498	117,729

# 14. Amount due to a Director - Group

Amount due to a Director is non-trade in nature, unsecured, interest free and has no fixed terms of repayment.

# 15. Results from operating activities

	Gro	up	Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Results from operating activities is arrived at after charging:				
Impairment losses on trade receivables Amortisation of prepaid lease	102,849	344,326	_	_
payments (Note 4)	228,954	228,954	_	_
Auditors' remuneration				
<ul><li>statutory audit</li><li>current year</li></ul>	109,000	94,000	20,000	15,000
- prior year	-	2,000	_	-
- non-audit	11,000	11,000	11,000	11,000
Depreciation of property, plant and				
equipment (Note 3)	8,917,070	9,136,830	_	_
Directors' fees	1,072,800	733,800	116,000	50,000
Foreign exchange loss				
- realised	_	558,796	_	_
Interest on bankers' acceptances Personnel expenses (including key management personnel)	_	672,946	-	_
- contributions to state plans	369,302	354,262	_	_
- wages, salaries and others	7,981,587	7,977,037	9,800	5,900
Rental of premises Write-offs of property, plant and	110,300	79,800	_	-
equipment	842	-	_	_
Inventories written down		21,494		_
and after crediting:				
Foreign exchange gain	0.504.004			
- realised - unrealised	2,504,681	- 549 140	_	_
Gain on disposal of property, plant and	31,680	548,140	_	_
equipment	15,471	_	_	_
Rental of premises	85,650	92,710	_	_
The second secon	,	,		

# 16. Finance income and finance costs

# Recognised in profit or loss

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Interest income of financial assets that are not at fair value through profit or loss				
- Fixed deposits and cash funds	10,552	4,545	_	_
- Amount due from a subsidiary	_	_	413,711	410,980
_	10,552	4,545	413,711	410,980
Interest expense of financial liabilities that are not at fair value through profit or loss				
- Loans and borrowings	3,415,383	2,051,689	_	_
- Land premium payable	_	841,948	_	_
	3,415,383	2,893,637	_	_

# 17. Tax expense

# Recognised in profit or loss

	Grou		Com	
	2016 RM	2015 RM	2016 RM	2015 RM
Current tax expense				
Malaysian - current year	1,444,000	1,691,000	54,000	83,000
- prior year	130,697	38,117	(1,366)	5,564
5 ( ) ( ) ( ) ( )	1,574,697	1,729,117	52,634	88,564
Deferred tax income (Note 6) - current year	(127,749)	(115,577)		
- prior year	(127,749)	(42,000)	_	_
phor year		(42,000)		
_	(127,749)	( 157,577)	-	_
Total tax expense	1,446,948	1,571,540	52,634	88,564
Reconciliation of tax expense				
Profit for the year	3,546,631	2,911,081	89,614	115,010
Total tax expense	1,446,948	1,571,540	52,634	88,564
Profit excluding tax	4,993,579	4,482,621	142,248	203,574

# **17.** Tax expense (continued)

# Reconciliation of tax expense (continued)

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Income tax calculated using				
Malaysian tax rate of 24% (2015: 25%)*	1,198,000	1,121,000	34,000	51,000
Non-deductible expenses	403,251	443,423	20,000	32,000
Non-taxable income	(266,000)	_	_	_
Movement in unrecognised				
deferred tax assets	(19,000)	(32,000)	_	_
Effect of deferred tax				
assets not recognised	_	43,000	_	_
	1,316,251	1,575,423	54,000	83,000
(Over)/Under-provided in prior years	130,697	(3,883)	(1,366)	5,564
	1,446,948	1,571,540	52,634	88,564

<sup>\*</sup> In the Malaysia Budget 2014, corporate income tax rate has been reduced from 25% to 24% from the year of assessment 2016.

#### 18. Earnings per ordinary share

#### Basic and diluted earnings per ordinary share

The calculation of basic and diluted earnings per ordinary share at 31 December 2016 was based on the profit attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, calculated as follows:

	Group	
	2016 RM	2015 RM
Profit attributable to ordinary shareholders	3,546,631	2,911,081
Weighted average number of ordinary shares at end of year	180,000,000	180,000,000
In Sen		
Basic and diluted earnings per ordinary share	1.97	1.62

#### 19. Operating segments

The Group has two reportable segments, as described below, which are the Group's strategic business units. The strategic business units offer similar products and services, but are managed separately because they require different marketing strategies. For each of the strategic business units, the Group's Executive Chairman (the chief operating decision maker) reviews internal management reports at least on a quarterly basis. The following summary describes the operations in each of the Group's reportable segments:

- Manufacturing
- Includes manufacturing and distribution of batteries.
- Marketing
- Includes marketing and retailing of batteries and lubricants.

# **19.** Operating segments (continued)

There are varying levels of integration between Manufacturing reportable segments and the Marketing reportable segments. This integration includes transfers of manufactured inventories. Inter-segment pricing is determined on negotiated basis.

Performance is measured based on segment profit before tax, interest, depreciation and amortisation, as included in the internal management reports that are reviewed by the Group's Executive Chairman. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

#### Segment assets, liabilities and capital expenditure

Segment assets, liabilities and capital expenditure information is neither included in the internal management reports nor provided regularly to the Group's Executive Chairman. Hence no disclosure is made.

Segment profit         2,641,045         2,419,543         5,060,588           Included in the measure of segment profit are:         Revenue from external customers         66,888,175         33,422,176         100,310,351           Inter-segment revenue         27,188,967         — 27,188,967           Amortisation         (228,954)         — (228,954)           Depreciation         (8,672,736)         (144,968)         (8,817,704)           Finance costs         (3,810,978)         (39,626)         (3,850,604)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:         (806,237)         (636,826)         (1,443,063)           2015         Segment profit         2,859,553         1,488,565         4,348,118           Included in the measure of segment profit are:         Revenue from external customers         82,647,622         28,900,844         111,548,466           Inter-segment revenue         21,467,523         — 21,467,523         — 22,467,523           Amortisation         (228,954)         — 22,8954           Depreciation         (8,879,342)         (158,122)         (9,037,464)           Finance costs         (3,244,063)         (60,553)         (3,304,616)           Not included in the measure of segment profit but provided to Group's Executive Chai	Group	Manufacturing RM	Marketing RM	Total RM
Included in the measure of segment profit are: Revenue from external customers Inter-segment revenue 27,188,967 - 27,188,967 Amortisation (228,954) - (228,954) Depreciation (8,672,736) (144,968) (8,817,704) Finance costs (3,810,978) (39,626) (3,850,604)  Not included in the measure of segment profit but provided to Group's Executive Chairman are:  Tax expense (806,237) (636,826) (1,443,063)  2015  Segment profit 2,859,553 1,488,565 4,348,118  Included in the measure of segment profit are: Revenue from external customers 82,647,622 28,900,844 111,548,466 Inter-segment revenue 21,467,523 - 21,467,523 Amortisation (228,954) - (228,954) Depreciation (8,879,342) (158,122) (9,037,464) Finance costs (3,244,063) (60,553) (3,304,616)  Not included in the measure of segment profit but provided to Group's Executive Chairman are:	2016			
Revenue from external customers         66,888,175         33,422,176         100,310,351           Inter-segment revenue         27,188,967         -         27,188,967           Amortisation         (228,954)         -         (228,954)           Depreciation         (8,672,736)         (144,968)         (8,817,704)           Finance costs         (3,810,978)         (39,626)         (3,850,604)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:           Tax expense         (806,237)         (636,826)         (1,443,063)           Segment profit           Included in the measure of segment profit are:           Revenue from external customers         82,647,622         28,900,844         111,548,466           Inter-segment revenue         21,467,523         -         21,467,523           Amortisation         (228,954)         -         (228,954)           Depreciation         (8,879,342)         (158,122)         (9,037,464)           Finance costs         (3,244,063)         (60,553)         (3,304,616)	Segment profit	2,641,045	2,419,543	5,060,588
Inter-segment revenue         27,188,967         -         27,188,967           Amortisation         (228,954)         -         (228,954)           Depreciation         (8,672,736)         (144,968)         (8,817,704)           Finance costs         (3,810,978)         (39,626)         (3,850,604)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:           Tax expense         (806,237)         (636,826)         (1,443,063)           2015           Segment profit         2,859,553         1,488,565         4,348,118           Included in the measure of segment profit are:           Revenue from external customers         82,647,622         28,900,844         111,548,466           Inter-segment revenue         21,467,523         -         21,467,523           Amortisation         (228,954)         -         (228,954)           Depreciation         (8,879,342)         (158,122)         (9,037,464)           Finance costs         (3,244,063)         (60,553)         (3,304,616)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Included in the measure of segment profit are:			
Amortisation         (228,954)         —         (228,954)           Depreciation         (8,672,736)         (144,968)         (8,817,704)           Finance costs         (3,810,978)         (39,626)         (3,850,604)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:           Tax expense         (806,237)         (636,826)         (1,443,063)           Segment profit           Included in the measure of segment profit are:           Revenue from external customers         82,647,622         28,900,844         111,548,466           Inter-segment revenue         21,467,523         —         21,467,523           Amortisation         (228,954)         —         (228,954)           Depreciation         (8,879,342)         (158,122)         (9,037,464)           Finance costs         (3,244,063)         (60,553)         (3,304,616)   Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Revenue from external customers	66,888,175	33,422,176	100,310,351
Depreciation         (8,672,736)         (144,968)         (8,817,704)           Finance costs         (3,810,978)         (39,626)         (3,850,604)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:         (806,237)         (636,826)         (1,443,063)           2015         2,859,553         1,488,565         4,348,118           Included in the measure of segment profit are:         82,647,622         28,900,844         111,548,466           Inter-segment revenue         21,467,523         —         21,467,523           Amortisation         (228,954)         —         (228,954)           Depreciation         (8,879,342)         (158,122)         (9,037,464)           Finance costs         (3,244,063)         (60,553)         (3,304,616)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Inter-segment revenue	27,188,967	_	27,188,967
Finance costs         (3,810,978)         (39,626)         (3,850,604)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:         (806,237)         (636,826)         (1,443,063)           2015         2,859,553         1,488,565         4,348,118           Included in the measure of segment profit are:         Revenue from external customers         82,647,622         28,900,844         111,548,466           Inter-segment revenue         21,467,523         -         21,467,523           Amortisation         (228,954)         -         (228,954)           Depreciation         (8,879,342)         (158,122)         (9,037,464)           Finance costs         (3,244,063)         (60,553)         (3,304,616)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Amortisation	(228,954)	_	(228,954)
Not included in the measure of segment profit but provided to Group's Executive Chairman are:           Tax expense         (806,237)         (636,826)         (1,443,063)           2015         2,859,553         1,488,565         4,348,118           Included in the measure of segment profit are:         Revenue from external customers         82,647,622         28,900,844         111,548,466           Inter-segment revenue         21,467,523         -         21,467,523           Amortisation         (228,954)         -         (228,954)           Depreciation         (8,879,342)         (158,122)         (9,037,464)           Finance costs         (3,244,063)         (60,553)         (3,304,616)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Depreciation	(8,672,736)	(144,968)	(8,817,704)
but provided to Group's Executive Chairman are:         Tax expense       (806,237)       (636,826)       (1,443,063)         2015         Segment profit       2,859,553       1,488,565       4,348,118         Included in the measure of segment profit are:       Revenue from external customers       82,647,622       28,900,844       111,548,466         Inter-segment revenue       21,467,523       -       21,467,523         Amortisation       (228,954)       -       (228,954)         Depreciation       (8,879,342)       (158,122)       (9,037,464)         Finance costs       (3,244,063)       (60,553)       (3,304,616)         Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Finance costs	(3,810,978)	(39,626)	(3,850,604)
2015         Segment profit       2,859,553       1,488,565       4,348,118         Included in the measure of segment profit are:       82,647,622       28,900,844       111,548,466         Inter-segment revenue       21,467,523       -       21,467,523         Amortisation       (228,954)       -       (228,954)         Depreciation       (8,879,342)       (158,122)       (9,037,464)         Finance costs       (3,244,063)       (60,553)       (3,304,616)         Not included in the measure of segment profit but provided to Group's Executive Chairman are:	but provided to Group's Executive Chairman are:	(700,007)	(000,000)	(4.440.000)
Segment profit         2,859,553         1,488,565         4,348,118           Included in the measure of segment profit are:         82,647,622         28,900,844         111,548,466           Inter-segment revenue         21,467,523         -         21,467,523           Amortisation         (228,954)         -         (228,954)           Depreciation         (8,879,342)         (158,122)         (9,037,464)           Finance costs         (3,244,063)         (60,553)         (3,304,616)           Not included in the measure of segment profit but provided to Group's Executive Chairman are:	lax expense	(806,237)	(636,826)	(1,443,063)
Included in the measure of segment profit are: Revenue from external customers    Revenue from external customers   82,647,622   28,900,844   111,548,466	2015			
Revenue from external customers       82,647,622       28,900,844       111,548,466         Inter-segment revenue       21,467,523       -       21,467,523         Amortisation       (228,954)       -       (228,954)         Depreciation       (8,879,342)       (158,122)       (9,037,464)         Finance costs       (3,244,063)       (60,553)       (3,304,616)         Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Segment profit	2,859,553	1,488,565	4,348,118
Inter-segment revenue       21,467,523       -       21,467,523         Amortisation       (228,954)       -       (228,954)         Depreciation       (8,879,342)       (158,122)       (9,037,464)         Finance costs       (3,244,063)       (60,553)       (3,304,616)    Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Included in the measure of segment profit are:			
Amortisation       (228,954)       - (228,954)         Depreciation       (8,879,342)       (158,122)       (9,037,464)         Finance costs       (3,244,063)       (60,553)       (3,304,616)         Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Revenue from external customers	82,647,622	28,900,844	111,548,466
Depreciation (8,879,342) (158,122) (9,037,464) Finance costs (3,244,063) (60,553) (3,304,616)  Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Inter-segment revenue	21,467,523	_	21,467,523
Finance costs (3,244,063) (60,553) (3,304,616)  Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Amortisation	(228,954)	_	(228,954)
Not included in the measure of segment profit but provided to Group's Executive Chairman are:	Depreciation	(8,879,342)	(158,122)	(9,037,464)
but provided to Group's Executive Chairman are:	Finance costs	(3,244,063)	(60,553)	(3,304,616)
Tax expense (1,128,523) (369,030) (1,497,553)	<u> </u>			
	Tax expense	(1,128,523)	(369,030)	(1,497,553)

# 19. Operating segments (continued)

# Reconciliations of reportable segment profit or loss

	Group		
	2016 RM	2015 RM	
Profit or loss			
Total profit for reportable segments	5,060,588	4,348,118	
Elimination of inter-segment profits	(325,014)	(221,895)	
Additional depreciation	(99,366)	(99,366)	
Net unallocated income	357,371	455,764	
Consolidated profit before tax	4,993,579	4,482,621	

#### **Geographical segments**

In presenting information on the basis of geographical segments, segment revenue is based on geographical location of customers. Segment assets are based on the geographical location of the assets. The amounts of non-current assets do not include financial instruments and deferred tax assets.

#### **Geographical information**

		_2016		_2015
Group	Revenue RM	Non-current assets RM	Revenue RM	Non-current assets RM
Malaysia	54,703,723	95,026,520	53,048,244	88,603,737
Dubai	14,784,577	_	6,225,524	_
Sultanate of Oman	10,717,458	_	28,475,338	_
Others	20,104,593	_	23,799,360	_
	100,310,351	95,026,520	111,548,466	88,603,737

#### **Major customers**

The following is major customer with revenue equal or more than 10% of the Group's total revenue:

	Revenue		Segment
	2016 RM	2015 RM	-
Customer A	10,101,169	28,273,699	Manufacturing

#### 20. Financial instruments

#### 20.1 Categories of financial instruments

The table below provides an analysis of financial instruments categorised as follows:

- (i) Loans and receivables ("L&R"); and
- (ii) Financial liabilities measured at amortised cost ("FL").

# 20. Financial instruments (continued)

# 20.1 Categories of financial instruments (continued)

2016	Carrying amount RM	L&R/ (FL) RM
Group		
Financial assets/(liabilities)		
Trade and other receivables *	42,570,701	42,570,701
Cash and cash equivalents	8,179,790	8,179,790
Loans and borrowings	(68,054,757)	(68,054,757)
Trade and other payables *	(7,441,670)	(7,441,670)
Amount due to a Director	(127,844)	(127,844)
Company		
Financial assets/(liabilities)		
Amount due from subsidiaries	12,064,325	12,064,325
Cash and cash equivalents	18,988	18,988
Trade and other payables	(223,498)	(223,498)
2015		
Group		
Financial assets/(liabilities)		
Trade and other receivables *	38,346,885	38,346,885
Cash and cash equivalents	11,946,841	11,946,841
Loans and borrowings	(65,594,116)	(65,594,116)
Trade and other payables *	(11,567,280)	(11,567,280)
Amount due to a Director	(58,839)	(58,839)
Company		
Financial assets/(liabilities)		
Amount due from subsidiaries	11,830,104	11,830,104
Cash and cash equivalents	78,508	78,508
Trade and other payables	(117,729)	(117,729)

<sup>\*</sup> Excluding GST receivable from/payable to Royal Malaysian Custom Department and prepayments.

# 20.2 Net gains and losses arising from financial instruments

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Net (losses)/gains on: Loans and receivables Financial liabilities measured at	1,326,379	2,845,050	413,711	410,980
amortised cost	(3,375,085)	(6,716,342)	-	_
	(2,048,706)	(3,871,292)	413,711	410,980
		·		

#### 20. Financial instruments (continued)

#### 20.3 Financial risk management

The Group has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

#### (a) Credit risk

Credit risk is the risk of a financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its receivables from customers. The Company's exposure to credit risk arises principally from loans and advances to subsidiaries and financial guarantees given to banks for credit facilities granted to a subsidiary.

#### Receivables

#### Risk management objectives, policies and processes for managing the risk

The Group implements credit controls that include evaluation, monitoring and feedback to ensure that only credit-worthy customers are accepted. Credit sales are mainly to long established customers. The Group also controls credit risk by limiting the credit amounts given to new customers. Credit limits are revised on a regular basis based on customers' payment patterns and the comfort level of doing business with them.

#### Exposure to credit risk, credit quality and collateral

As at the end of the reporting period, other than the amounts stated below, there were no significant concentrations of credit risk.

	Group	
	2016 RM	2015 RM
Amount due from three (2015: three) trade receivables	22,475,475	18,775,964

Management has taken reasonable steps to ensure that receivables that are neither past due nor impaired are stated at their realisable values. A significant portion of these receivables are regular customers that have been transacting with the Group for a good length of time. The Group uses ageing analysis to monitor the credit quality of the receivables. Any receivables having significant balances past due more than 60 days, which are deemed to have higher credit risk, are monitored individually.

# **20.** Financial instruments (continued)

# **20.3 Financial risk management** (continued)

# (a) Credit risk (continued)

Receivables (continued)

# Exposure to credit risk, credit quality and collateral (continued)

The exposure of credit risk for trade receivables as at the end of the reporting period by geographic region was:

	Group		
	2016 RM	2015 RM	
Malaysia	37,013,866	33,002,828	
Sultanate of Oman	233,985	2,527,213	
Singapore	1,680,923	636,573	
Nigeria	962,568	786,399	
Others	2,471,704	1,190,282	
	42,363,046	38,143,295	

# Impairment losses

The Group maintains an ageing analysis in respect of trade receivables only. The ageing of trade receivables as at the end of the reporting period was:

Gross RM	Individual impairment RM	Collective impairment RM	Net RM
28,451,809	_	_	28,451,809
2,308,152	_	_	2,308,152
5,816,705	_	_	5,816,705
2,792,147	_	_	2,792,147
4,281,983	(87,790)	(1,021,000)	3,173,193
(178,960)*	_	_	(178,960)
43,471,836	(87,790)	(1,021,000)	42,363,046
	28,451,809 2,308,152 5,816,705 2,792,147 4,281,983 (178,960)*	Gross impairment RM  28,451,809 - 2,308,152 - 5,816,705 - 2,792,147 - 4,281,983 (87,790) (178,960)* -	Gross RM         impairment RM         impairment RM           28,451,809         -         -           2,308,152         -         -           5,816,705         -         -           2,792,147         -         -           4,281,983         (87,790)         (1,021,000)           (178,960)*         -         -

<sup>\*</sup> Being overpayment/deposits.

# 2015

Not past due	26,443,439	_	_	26,443,439
Past due 0-30 days	1,935,859	_	_	1,935,859
Past due 31-120 days	3,536,050	_	_	3,536,050
Past due 121-180 days	1,227,357	_	_	1,227,357
Past due 181-365 days	3,406,089	_	_	3,406,089
Past due more than 365 days	2,600,442	(87,941)	(918,000)	1,594,501
	39,149,236	(87,941)	(918,000)	38,143,295

# **20.** Financial instruments (continued)

### 20.3 Financial risk management (continued)

# (a) Credit risk (continued)

Receivables (continued)

# Impairment losses (continued)

The movements in the allowance for impairment losses of trade receivables during the financial year were:

	Group		
	2016 RM	2015 RM	
At beginning of year Impairment losses recognised Impairment losses reversed	1,005,941 103,000 (151)	661,615 344,326 –	
At end of year	1,108,790	1,005,941	

The allowance account in respect of trade receivables is used to record impairment losses. Unless the Group is satisfied that recovery of the amount is possible, the amount considered irrecoverable is written off against the receivable directly.

# Inter-company loans and advances

# Risk management objectives, policies and processes for managing the risk

The Company provides unsecured loans and advances to subsidiaries. The Company monitors the results of the subsidiaries regularly.

# Exposure to credit risk, credit quality and collateral

As at the end of the reporting period, the maximum exposure to credit risk is represented by their carrying amounts in the statement of financial position.

Loans and advances are only provided to subsidiaries which are wholly owned by the Company.

# Impairment losses

As at the end of the reporting period, there was no indication that the loans and advances to the subsidiaries are not recoverable. The Company does not specifically monitor the ageing of current advances to the subsidiaries. Nevertheless, these advances have been overdue for less than a year.

# Financial guarantees

# Risk management objectives, policies and processes for managing the risk

The Company provides unsecured financial guarantees to banks in respect of banking facilities granted to a subsidiary. The Company monitors on an ongoing basis the results of the subsidiary and repayments made by the subsidiary.

# **20. Financial instruments** (continued)

# **20.3 Financial risk management** (continued)

# (a) Credit risk (continued)

Financial guarantees (continued)

# Exposure to credit risk, credit quality and collateral

The maximum exposure to credit risk amounts to RM62,507,381 (2015: RM57,215,566) representing the outstanding banking facilities of the subsidiary as at the end of the reporting period.

As at the end of the reporting period, there was no indication that the subsidiary would default on payment.

The financial guarantees have not been recognised since the fair value on initial recognition was not material.

# (b) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's exposure to liquidity risk arises principally from its various payables, loans and borrowings.

# Risk management objectives, policies and processes for managing the risk

The Group maintains a level of cash and cash equivalents and bank facilities deemed adequate by the management to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due.

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier, or at significantly different amounts.

# Maturity analysis

The table below summarises the maturity profile of the Group's and the Company's financial liabilities (which are non-derivatives) as at the end of the reporting period based on undiscounted contractual payments:

Group	Carrying amount RM	Contractual interest rate % p.a	Contractual cash flows RM	Under 1 year RM	1-2 years RM	2-5 years RM	More than 5 years RM
2016							
Bank overdrafts Bankers'	17,375,585	7.31 - 7.75	17,492,990	17,492,990	-	-	_
acceptances	25,108,548	2.29 - 4.69	25,129,776	25,129,776	_	_	_
Term loans	15,438,199	4.67 - 6.65	16,980,197	1,891,709	5,444,321	8,470,644	1,173,523
Finance lease							
liabilities	132,425	3.77 - 6.32	143,236	61,330	61,606	20,300	_
Revolving credit	10,000,000	4.77	10,039,750	10,039,750	_	_	_
Trade payables	6,214,737	_	6,214,737	6,214,737	_	_	_
Other payables							
and accruals	1,226,933	_	1,226,933	1,226,933	_	_	_
Amount due to							
a Director	127,844	-	127,844	127,844	_	_	
_	75,624,271		77,355,463	62,185,069	5,505,927	8,490,944	1,173,523

# **20.** Financial instruments (continued)

# **20.3 Financial risk management** (continued)

# **(b)** Liquidity risk (continued)

Maturity analysis (continued)

Group (continued	Carrying amount RM	Contractual interest rate % p.a	Contractual cash flows RM	Under 1 year RM	1-2 years RM	2-5 years RM	More than 5 years RM
2015							
Bank overdrafts Bankers'	13,625,034	3.95 - 7.85	13,709,825	13,709,825	_	-	-
acceptances	25,829,190	1.91 - 4.64	25,835,390	25,835,390	=	-	-
Term loans Finance lease	16,985,879	4.90 - 7.15	18,044,290	1,915,261	5,130,120	8,255,542	2,743,367
liabilities	154,013	3.77 - 6.54	162,403	87,126	48,471	26,806	_
Revolving credit	9,000,000	6.15	9,046,125	9,046,125	_	_	_
Trade payables	10,516,822	_	10,516,822	10,516,822	_	_	_
Other payables							
and accruals	1,050,458	-	1,050,458	1,050,458	_	_	_
Amount due to							
a Director	58,839	_	58,839	58,839	_	_	
	77,220,235		78,424,152	62,219,846	5,178,591	8,282,348	2,743,367
Company			Carrying amount RM	Contractual interest rate		flows	Under 1 year RM
2016 Other payables Financial guara		s	223,498 -	- -	223, 62,507,		223,498 52,507,381
<b>2015</b> Other payables Financial guara		s —	117,729 –	- -	117, 57,215,		117,729 7,215,566

# (c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and other prices that will affect the Group's financial position or cash flows.

# **Currency risk**

The Group is exposed to foreign currency risk on sales, purchases, bank balances and borrowings that are denominated in a currency other than the functional currency of Group entities. The currencies giving rise to this risk are primarily United States Dollar ("USD"), Singapore Dollars ("SGD") and Japanese Yen ("JPY").

# **20.** Financial instruments (continued)

# 20.3 Financial risk management (continued)

# (c) Market risk (continued)

Currency risk (continued)

# Risk management objectives, policies and processes for managing the risk

The Group keeps two foreign currency bank accounts (denominated in USD and SGD) into which certain sales proceeds are deposited and from which payments denominated in these currencies are made to minimise its exposure to foreign exchange risk.

As for other monetary assets and liabilities held in a currency other than the functional currency, the Group ensures that the net exposure is kept to an acceptable level.

# Exposure to foreign currency risk

The Group's exposure to foreign currency (a currency which is other than the functional currency of the Group entities) risk, based on carrying amounts as at the end of the reporting period was:

		2016 Denominated in			15 nated in_		
Group	USD	SGD	JPY	USD	SGD		
Balances recognised in the statement of financial position							
In RM							
Trade receivables	4,616,556	415,550	_	4,563,553	322,426		
Bankers' acceptances	(2,862,548)	_	_	(2,146,189)	_		
Trade payables	(5,261,154)	_	(38,803)	(8,854,909)	_		
Other payable	_	_	_	(48,070)	_		
Cash and cash equivalents	5,837,410	1,278,082	_	7,960,471	1,495,528		
Net exposure	2,330,264	1,693,632	(38,803)	1,474,856	1,817,954		

# Currency risk sensitivity analysis

A 10% (2015: 10%) strengthening of the Ringgit Malaysia ("RM") against the following currencies at the end of the reporting period would have increased/(decreased) post-tax profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remained constant and ignores any impact of forecasted sales and purchases.

	Profit o	r (loss)
	2016	2015
Group	RM	RM
USD	(177,000)	(111,000)
SGD	(129,000)	(136,000)
JPY	3,000	_
	(303,000)	(247,000)

# **20.** Financial instruments (continued)

# 20.3 Financial risk management (continued)

(c) Market risk (continued)

Currency risk (continued)

# Currency risk sensitivity analysis (continued)

A 10% (2015: 10%) weakening of RM against the above currencies at the end of the reporting period would have had equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remained constant.

### Interest rate risk

The Group's fixed rate borrowings are exposed to a risk of change in their fair value due to changes in interest rates. The Group's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates. Short-term receivables and payables are not significantly exposed to interest rate risk. The Company's exposure to interest rate risk arises principally from loans and advances to a subsidiary.

# Risk management objectives, policies and processes for managing the risk

The Group monitors its exposure to changes in interest rates on a regular basis. Borrowings are negotiated with a view to securing the best possible terms, including rate of interest, to the Group and when deemed appropriate, obtained on a fixed rate basis. The Company adopts a policy of ensuring that its exposure to changes in interest rates on loans and advances to the subsidiary is on a fixed rate basis.

# Exposure to interest rate risk

The interest rate profile of the Group's and the Company's significant interest-bearing financial instruments, based on their carrying amounts as at the end of the reporting period was:

Group	2016 RM	2015 RM
Fixed rate instruments		
Financial liabilities	(35,240,973)	(34,983,203)
Floating rate instruments		
Financial liabilities	(32,813,784)	(30,610,913)
	(68,054,757)	(65,594,116)
Company		
Fixed rate instruments		
Financial assets	12,064,325	11,830,104

# **20.** Financial instruments (continued)

# 20.3 Financial risk management (continued)

# (c) Market risk (continued)

Interest rate risk (continued)

### Interest rate risk sensitivity analysis

# Fair value sensitivity analysis for fixed rate instruments

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss, and the Group does not designate derivatives as hedging instruments under a fair value hedge accounting model. Therefore, a change in interest rates at the end of the reporting period would not affect profit or loss.

# Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points ("bp") in interest rates at the end of the reporting period would have increased/(decreased) post-tax profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

	Profit or loss			
Group	100bp increase RM	100bp decrease RM		
Floating rate instruments				
- 2016	(249,000)	249,000		
- 2015	(230,000)	230,000		

# Other price risk

The Group does not have any investments in equity securities as at the end of the reporting period and is therefore not exposed to any other price risk.

# 20.4 Fair value information

The carrying amounts of cash and cash equivalents, short-term receivables and payables and short-term borrowings reasonably approximate their fair values due to the relatively short term nature of these financial instruments.

The table in the ensuing page analyses financial instruments not carried at fair value for which fair value is disclosed, together with their fair values and carrying amounts as shown in the statement of financial position.

# 20. Financial instruments (continued)

# **20.4 Fair value information** (continued)

	instr		of financial carried at fair	· value	Carrying
Group	Level 1 RM	Level 2 RM	Level 3 RM	Total RM	amount RM
2016					
Financial liabilities					
Term loans	_	_	13,878,498	13,878,498	15,438,199
Finance lease liabilities	_	_	132,425	132,425	132,425
-					
	_	_	14,010,923	14,010,923	15,570,624
2015					
Financial liabilities					
Term loans	_	_	14,870,549	14,870,549	16,985,879
Finance lease liabilities	_	_	149,230	149,230	154,013
	_	-	15,019,779	15,019,779	17,139,892

# Level 3 fair value

The following table shows the valuation techniques used in the determination of fair values within Level 3, as well as the key unobservable inputs used in the valuation models.

	Description of valuation technique and
Туре	inputs used
Term loans and finance lease liabilities	Discounted cash flows using a rate
	based on the current market rate
	of borrowing of the respective Group
	entities at the reporting date.

# 21. Capital management

The Group's objectives when managing capital is to maintain a strong capital base and safeguard the Group's ability to continue as a going concern, so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Directors monitor the debts closely and are determined to maintain an optimal debt-to-equity ratio that complies with debt covenants and regulatory requirements.

During the year, the Group's strategy, which was unchanged from 2015 was to maintain the debt-to-equity ratio close to 0.5:1. The debt-to-equity ratios at 31 December 2016 and at 31 December 2015 were as follows:

# 21. Capital management (continued)

	Group		
	2016 RM	2015 RM	
Total loans and borrowings (Note 12) Less: Cash and cash equivalents (Note 10)	68,054,757 (8,179,790)	65,594,116 (11,946,841)	
Net debt	59,874,967	53,647,275	
Total equity	147,286,194	143,739,563	
Debt-to-equity ratio	0.41	0.37	

There was no change in the Group's approach to capital management during the financial year.

During the year, the Group is required maintain net assets of not less than RM130 million to comply with a bank covenant, failing which the bank may call an event of default (see Note 12.2). The Group has not breached the covenant.

# 22. Capital expenditure commitments

	Gr	oup
	2016	2015
	RM	RM
Plant and equipment		
Authorised and contracted for	977,948	1,571,512
Authorised but not contracted for		1,991,988
	977,948	3,563,500

# 23. Contingencies

The Directors are of the opinion that provision is not required in respect of the following corporate guarantees, as it is not probable that a future outflow of economic benefits will be required.

	Cor	mpany
	2016	2015
	RM	RM
Corporate guarantees for banking facilities granted to a subsidiary	117,270,000	117,270,000

The outstanding banking facilities of the subsidiary as at the end of the reporting period is RM62,507,381 (2015: RM57,215,566).

# 24. Related parties

# Identity of related parties

For the purposes of these financial statements, parties are considered to be related to the Group or the Company has the ability, directly or indirectly, to control or jointly control the parties or exercise significant influence over the parties in making financial and operating decisions, or vice versa, or where the Group or the Company and the parties are subject to common control. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly and entity that provides key management personnel services to the Group. The key management personnel include all the Directors of the Group, and certain members of senior management of the Group.

The Group has related party relationship with its holding company, subsidiaries and key management personnel.

# Significant related party transactions

Related party transactions have been entered into in the normal course of business under normal trade terms. The significant related party transactions of the Group and the Company are shown below. The balances related to the below transactions are shown in the statements of financial position.

	Company	
	2016	2015
	RM	RM
Subsidiary		
Interest income on loans	413,711	410,980
	Gr	oup
	2016	2015
Key management personnel	RM	RM
Directors		
- fees	416,000	350,000
- other short term employee benefits	1,011,713	999,654
- rental expenses	72,000	42,000
	1,499,713	1,391,654
Other key management personnel		
- fees	656,800	383,800
- short-term employee benefits	1,095,268	1,091,638
	1,752,068	1,475,438
	3,251,781	2,867,092

Other key management personnel comprise persons other than the Directors of Group entities, having authority and responsibility for planning, directing and controlling the activities of the Group entities either directly or indirectly.

# 25. Supplementary financial information on the breakdown of realised and unrealised profits or losses

The breakdown of the retained earnings/(accumulated losses) of the Group and of the Company at 31 December, into realised and unrealised profits/(losses), pursuant to Paragraphs 2.06 and 2.23 of Bursa Malaysia Main Market Listing Requirements, are as follows:

	Group		Con	npany
	2016 RM	2015 RM	2016 RM	2015 RM
Total retained earnings/				
(accumulated losses) of the				
Company and its subsidiaries				
- realised	61,612,510	57,471,683	(1,663,397)	(1,747,011)
- unrealised	(7,329,320)	(6,888,860)	_	
	54,283,190	50,582,823	(1,663,397)	(1,747,011)
Less: Consolidation adjustments	(2,663,640)	(2,509,904)	_	
Total retained earnings/				
(accumulated losses)	51,619,550	48,072,919	(1,663,397)	(1,747,011)

The determination of realised and unrealised profits or losses is based on the Guidance of Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, issued by the Malaysian Institute of Accountants on 20 December 2010.

# **Statement by Directors**

Pursuant to Section 251(2) of the Companies Act, 2016

In the opinion of the Directors, the financial statements set out on pages 36 to 80 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 31 December 2016 and of their financial performance and cash flows for the financial year then ended.

In the opinion of the Directors, the information set out in Note 25 on page 81 to the financial statements has been compiled in accordance with Guidance on Special Matter No.1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements*, issued by the Malaysian Institute of Accountants, and presented based on the format prescribed by Bursa Malaysia Securities Berhad.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:

# Datuk Tay Ah Ching @ Tay Chin Kin

Director

# **Dato' Tay Tze How**

Director

Kuching,

Date: 5 April 2017

**Statutory Declaration**Pursuant to Section 251(1)(b) of the Companies Act, 2016

I, Desmond Hii Hiong Sion, the officer primarily responsible for the financial management of ABM Fujiya Berhad, do solemnly and sincerely declare that the financial statements set out on pages 36 to 81 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed **Desmond Hii Hiong Sion**, NRIC: **820918-13-5181**, at Kuching in the State of Sarawak on 5 April 2017.

# **Desmond Hii Hiong Sion**

Before me:

# **Evelyn Lau Sie Jiong**

Commissioner For Oaths No. Q137

# **Independent Auditors' Report**

to the Members of ABM Fujiya Berhad (Incorporated in Malaysia)

# **Report on the Audit of the Financial Statements**

# **Opinion**

We have audited the financial statements of ABM Fujiya Berhad, which comprise the statements of financial position as at 31 December 2016 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 36 to 80.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2016, and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

# **Basis for Opinion**

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our auditors' report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Independence and Other Ethical Responsibilities**

We are independent of the Group and of the Company in accordance with the *By-Laws* (on *Professional Ethics, Conduct and Practice*) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

**Key Audit Matters** (continued)

### Valuation of trade receivables

Refer to Note 2(h) - Significant accounting policies: Impairment and Note 8 - Trade and other receivables.

# The key audit matter

# At 31 December 2016, the Group has a significant level of trade receivables of RM43,471,836 which was approximately 18% of its total assets. The Group determines allowance for impairment losses on doubtful receivables based on an on-going review and evaluation performed as part of its credit risk evaluation process. The evaluation is however inherently judgemental and requires material estimates, including the amounts and timing of future cash flows expected to be received, which may be susceptible to significant changes.

The Group's exposure to credit risk arises principally from its receivables from long established customers who entitle credit terms. We have identified recoverability of trade receivables as a key audit matter because the recoverability is dependent on the credit worthiness of customers and their ability to settle the amounts due which increases the risk of non-payment and non-recovery. Accordingly, allowance for impairment losses are required for amounts that are no longer considered recoverable.

### How the matter was addressed in our audit

We performed the following audit procedures, amongst others:

- i) We assessed the design and implementation of the Group's controls over the receivables collection processes, including the Group's credit control process over aged receivables and customer credit approvals.
- ii) We inspected the ageing of trade receivables to identify any potential for doubtful debts and we assessed whether appropriate allowances has been established for non-payment and non-recovery of such trade receivables.
- iii) We assessed the adequacy of the Group's allowances for impairment losses by assessing the assumptions made by the Group with reference to the profile of aged debts at the reporting date and post year-end payment records.
- iv) We have also considered the adequacy of the Group's disclosures about the degree of judgement and estimation involved in arriving at the allowances for the impairment of trade receivables.

**Key Audit Matters** (continued)

# Valuation of property, plant and equipment and prepaid lease payments

Refer to Note 2(h) - Significant accounting policies: Impairment and Note 3 - Property, plant and equipment.

# The key audit matter

# As at 31 December 2016, the carrying amount of the Group's net assets was more than its market capitalisation. There is a risk that the carrying amount of its property, plant and equipment and prepaid lease payments may not be recoverable in full through the future cash flows to be generated from these assets.

The property, plant and equipment consist of two major category of assets:

- · leasehold land and buildings; and
- plant and machineries.

For land and buildings, the Group estimated the recoverable amount based on their estimated fair values which are determined by professional external valuation firm by reference to the market values of similar assets.

For plant and machineries, the Group prepared a value in use calculation by forecasting and discounting future cash flows to be generated by an existing manufacturing plant of a subsidiary based on certain key assumptions.

We have identified the valuation of property, plant and equipment and prepaid lease payments as a key audit matter because the size of the carrying amount of these assets was material to the consolidated financial statements (being 41% of total assets). It also requires us to exercise a significant level of judgement in evaluating the Group's impairment assessment which involved a certain degree of judgement and assumptions of future events that are inherently uncertain. Changes in judgement and the estimates throughout the useful lives of the plant and machineries of the production line could affect the carrying amount of the plant and machineries.

# How the matter was addressed in our audit

We performed the following audit procedures, amongst others:

- i) Leasehold land and buildings (Fair value less costs of disposal)
  - We performed background check of the external valuer engaged by the Group to assess its competency, capabilities and objectivity.
  - We read the valuer's reports and obtained an understanding of the valuation methods and assumptions. We also considered whether the assumptions are appropriate and reasonable based on the industry norms and specified external data sources.
  - We considered the adequacy of the Group's disclosures of valuation techniques.
- ii) Plant and machineries
  - We assessed and challenged the Group's key assumptions used in the cash flows forecast including average selling price, sales volume and average unit cost by considering the accuracy of the Group's past forecasts. We also considered current and future industry situation.
  - We assessed the appropriateness of the discount rate by comparing it with the weighted average cost of capital for other similar entities in the same industry.
  - We considered the adequacy of the Group's disclosures about the assumptions to which the outcome of the impairment assessment were most sensitive.

# **Key Audit Matters** (continued)

We have determined that there is no key audit matters in the audit of the separate financial statements of the Company to communicate in our auditors' report.

# Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the annual report and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the annual report and, in doing so, consider whether the annual report is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of the annual report, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the ability of the Group and of the Company to continue as going concerns, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

# Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

# **Auditors' Responsibilities for the Audit of the Financial Statements** (continued)

As part of an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  internal control of the Group and of the Company.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group or of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities
  within the Group to express an opinion on the financial statements of the Group. We are responsible for the
  direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our auditors' report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

# **Other Reporting Responsibilities**

The supplementary information set out in Note 25 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The Directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

# **Other Matter**

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

# **KPMG PLT**

(LLP0010081-LCA & AF 0758) Chartered Accountants

# Lee Hean Kok

Approval Number: 2700/12/17(J) Chartered Accountant

5 April 2017

Kuching

# List of Properties of the Group As At 31 December 2016

No.	Location	Approximate Age of Building	Date of Expiry of Lease	Description and Existing Use	Land Area	Year of Acquisition	Net Book Value (RM'000)
1	Lot No. 859, Section 66, Kuching Town Land District Lorong Pangkalan, Off Jalan Pangkalan, Pending Industrial Estate, 93450 Kuching, Sarawak	9 years	05.02.2035	Industrial Land with 5-storey office and 1-storey plant (with one mezzanine floor) for batteries manufacturing	8,053.00 m <sup>2</sup>	1997	10,909
2	Lot 1122, Block 8, Muara Tebas Land District, 93050 Kuching, Sarawak	Not applicable	09.01.2071	Industrial land / Vacant <sup>(2)</sup>	88,620.00 m <sup>2</sup>	2010	8,423
3	Lot 1274, Block 8, Muara Tebas Land District, 93050 Kuching, Sarawak	Not applicable	09.01.2071	Industrial land / Vacant <sup>(2)</sup>	80,660.00 m <sup>2</sup>	2010	7,666
4	Lot No. 2224, Section 66, Kuching Town Land District, Lorong Pangkalan, Off Jalan Pangkalan, Pending Industrial Estate, 93450 Kuching, Sarawak	15 years	08.02.2053	Industrial Land with 3-storey office and 1-storey plant (with one mezzanine floor) for batteries manufacturing	10,115.00 m <sup>2</sup>	1993	5,679
5	PL Plot 854, Block 7, Muara Tebas Land District, Sejingkat Industrial Park, 93450 Kuching, Sarawak	5 years	19.02.2054	Industrial land / 1-storey plant for batteries containers sets manufacturing and 3-storey block for storage and office	7,420.00 m <sup>2</sup>	1995	4,560
6	Lot 1159, Section 66, Kuching Town Land District, Lorong Pangkalan, Off Jalan Pangkalan, Pending Industrial Estate, 93450 Kuching, Sarawak	28 years	28.1.2037	Industrial land with 1-storey plant for batteries manufacturing	6,677.00 m <sup>2</sup>	1997	3,214

# List of Properties Of The Group As At 31 December 2016 (continued)

No.	Location	Approximate Age of Building	Date of Expiry of Lease	Description and Existing Use	Land Area	Year of Acquisition	Net Book Value (RM'000)
7	Lot 9628, Section 64, Kuching Town Land District, T. Chin Kin Commercial Centre, Jalan Pending, 93450 Kuching, Sarawak.	18 years	12.12.2795	4-storey intermediate shop house / Commercial / Residential Vacant <sup>(1)</sup>	194.10 m <sup>2</sup>	2012	740
8	Lot 9629, Section 64, Kuching Town Land District, T. Chin Kin Commercial Centre, Jalan Pending, 93450 Kuching, Sarawak.	18 years	12.12.2795	4-storey intermediate shop house / Commercial / Residential Partially rented(1)	194.20 m <sup>2</sup>	2012	740
9	Lot 8, Town Lease, 17701021, Inanam Baru, Kota Kinabalu, Sabah.	43 years	31.12.2071	3-storey intermediate shop lot / Commercial and industrial building Office and storage	116.10 m²	2009	670
10	Lot 1678, Block 226, KNLD, 4 <sup>th</sup> Mile, Penrissen Road, Kuching, Sarawak.	Not applicable	31.12.2038	Vacant land <sup>(1)</sup> / Suburban Land / Mixed Zone Land	4,207.00 m <sup>2</sup>	2009	604

# Notes:-

- (1) Held for investment purposes.
- (2) Held for future expansion purposes.

# Analysis of Shareholdings As At 5 April 2017

: RM90,000,000 comprising of 180,000,000 ordinary shares Issued Share Capital

Voting Rights : 1 vote per ordinary share (on a poll)

# **Distribution of Shareholdings**

Holdings	No. of Holders	Total Holdings	% Shares
Less than 100	3	30	0.00
100 – 1,000	69	49,036	0.03
1,001 – 10,000	331	2,018,700	1.12
10,001 - 100,000	154	5,560,000	3.09
100,001 - and below 5%	59	39,208,738	21.78
5% and above	1	133,163,496	73.98
Total	617	180,000,000	100.00

# **Directors' Shareholdings**

No.	Name of Directors	Direct Shareholdings		Indirect Share	eholdings
		No. of Shares	% of Shares	No. of Shares	% of Shares
1.	Datuk Tay Ah Ching @ Tay Chin Kin	200,002	0.11	133,163,496 <sup>(1)</sup>	73.98
2.	Datuk Haji Abang Abdul				
	Wahap Bin Haji Abang Julai	-	_	_	_
3.	Puan Sri Corinne Bua Nyipa	171,300	0.10	_	_
4.	Dato' Tay Tze How	170,002	0.09	133,163,496 (2)	73.98
5.	Dato' Tay Tze Poh	170,000	0.09	133,163,496 <sup>(2)</sup>	73.98
6.	Dato' Ooi Teik Heng	-	_	_	_
7.	Wong Siaw Wei	_	_	_	_
8.	Sim Chong Hong	_	_	_	_

# Notes:

# **Substantial Shareholder**

No.	Name	Direct Shareholdings		Indirect Share	eholdings
		No. of Shares	% of Shares	No. of Shares	% of Shares
1.	Kayatas Sdn. Bhd.	133,163,496	73.98	_	-

Deemed interested by virtue of his children and children spouses' interest in Kayatas Sdn. Bhd.

Deemed interested by virtue of his father, siblings and siblings' spouses' interest in Kayatas Sdn. Bhd.

# Analysis of Shareholdings As At 5 April 2017 (continued)

# **Thirty Largest Shareholders**

No.	Name	No.of Shares	% of Share
1.	Kayatas Sdn. Bhd.	133,163,496	73.98
2.	Teo Yiaw Hong @ Teo Yiaw Fong	5,355,400	2.98
3.	Bibi Anak Moton	3,714,800	2.06
4.	Polywell Enterprise Sendirian Berhad	3,000,000	1.67
5.	Teo Kwee Hock	2,449,400	1.36
6.	Ng Teng Song	1,917,700	1.07
7.	Wong Chin Phong	1,892,300	1.05
8.	Erni Rianti Hardjoko	1,701,900	0.95
9.	Teo Poh Boon	1,600,000	0.89
10.	Chew Siang Jin	1,500,000	0.83
11.	Loh Yut Kuah	1,500,000	0.83
12.	JF Apex Nominees (Tempatan) Sdn Bhd	1,273,200	0.71
13.	CIMSEC Nominees (Tempatan) Sdn Bhd Beneficiary: CIMB for Wong Ching Kung (PB)	1,200,000	0.67
14.	Law Kiat Jin	807,700	0.45
15.	Syarikat Saiban Sdn. Bhd.	647,500	0.36
16.	Kueh Song Teck	512,400	0.28
17.	Ngui Ing Chuang	500,000	0.28
18.	Lim Teck Hui	494,300	0.27
19.	Kong Kim Sing	437,000	0.24
20.	Shuit Soon Hock	400,000	0.22
21.	RT United Sdn. Bhd.	360,000	0.20
22.	Kederi Anak Moton	347,600	0.19
<i>23</i> .	Azerina Mohd Arip @ Gertie Chong Soke Hoon	342,700	0.19
24.	Toh Meng Fook	340,000	0.19
<i>25.</i>	Cheong Boo Chin	330,000	0.18
<i>26.</i>	Public Nominees (Tempatan) Sdn Bhd Beneficiary: Pledged Securities Account for Yew Tek Hoon (E-BMM	301,100 1)	0.17
27.	Chee Cheong On	300,000	0.17
28.	CIMSEC Nominees (Tempatan) Sdn Bhd Beneficiary: CIMB for Rose Lee Mee Choo (PB)	300,000	0.17
<i>2</i> 9.	RHB Nominees (Tempatan) Sdn Bhd	300,000	0.17
<i>30.</i>	Lim Teck Hee	287,600	0.16

# **Administrative Details**

ADMINISTRATIVE DETAILS FOR THE THIRTEENTH ANNUAL GENERAL MEETING OF ABM FUJIYA BERHAD TO BE HELD AT THE CONFERENCE ROOM, LOT 859, SECTION 66, JALAN PANGKALAN, PENDING INDUSTRIAL ESTATE, 93450 KUCHING, SARAWAK ON THURSDAY, 18 MAY, 2017 AT 11:00A.M.

# **PARKING**

Parking is free and you are advised to park your vehicle at the car park of the Building.

### REGISTRATION

- Registration will start at 10:00a.m.
- Please produce your original National Registration Identity Card ("MyCard") or Passport (for foreigners) to the
  registration staff for verification. No photocopy of Mycard or Passport will be accepted. Upon registration, the
  polling slips will be distributed to you. Please make sure you collect your MyCard or Passport thereafter.
- No person will be allowed to register on behalf of another person even with the original MyCard of that other person.
- The registration counter will only handle verification of identify and registration.

### **HELP DESK**

- Please proceed to the Help Desk which is located at the end of the registration counters for any clarification or queries.
- The Help Desk will also handle revocation of proxy's appointment.

# **GENERAL MEETING RECORD OF DEPOSITORS**

Only shareholders whose names appear in the General Meeting Record of Depositors as at 11 May 2017 shall be
entitled to attend, speak and vote at the Meeting of the Company or appoint a Proxy/Proxies on his /her behalf.

# **PROXY**

- A member entitled to attend and vote is entitled to appoint proxy/proxies, to attend and vote instead of him/her.
   If you are unable to attend the meeting and wish to appoint a proxy to vote on your behalf, please submit your proxy form in accordance with the notes and instructions printed therein.
- If you wish to attend the meeting yourself, please do not submit any proxy form for the meeting you wish to attend. You will not be allowed to attend the meeting together with a proxy, appointed by you.
- If you have submitted your proxy form prior to the meeting and subsequently decided to attend the meeting yourself, please proceed to the Help Desk to revoke the appointment of your proxy.
- Please ensure that the Original Proxy Form is deposited at the Registered Office not less than forty eight (48) hours before the time set for holding the AGM, i.e. before 10:00a.m. on 16 May 2017 or any adjournment thereof.
   The submission of Form of Proxy via facsimile tranmission or email is not acceptable.

# **SEATING ARRANGEMENT FOR THE AGM**

- Free seating. All shareholders/proxies/corporate representatives will be allowed to enter the Conference Room from 10:00a.m. onwards.
- All Shareholders/proxies/corporate representatives are encouraged to be seated at least ten (10) minutes before
  the commencement of the AGM.

# Form of Proxy



No. of Shares Held :	

	NRIC No./Company No		
of			
being	*a member/members of <b>ABM FUJIYA BERHAD</b> hereby appoint		
	NRIC No		
of			
or failing him/her,NRIC No			
of			
of the 93450 resolu	airman of the meeting as my/our proxy to vote for me/us on my/our behalf, at the Thirteent Company to be held at The Conference Room, Lot 859, Section 66, Jalan Pangkalan, Kuching, Sarawak, on Thursday, 18 May, 2017 at 11:00 a.m. and at any adjournme tion(s) to be proposed thereat.	Pending Ind nt thereof fo	dustrial Estate or/against *the
NO.	RESOLUTIONS	FOR	AGAINST
1.	To approve the payment of Directors' Fees of RM116,000 for the financial year ending 31 December 2017.		
2.	To approve the payment of Directors' benefits to the Directors up to RM 18,000 from 1 January 2017 until the next AGM of the Company.		
3.	To re-elect YBhg Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai as Director of the Company.		
4.	To re-elect YBhg Dato' Ooi Teik Heng as Director of the Company.		
5.	To re-elect Miss Wong Siaw Wei as Director of the Company.		
J.	To re-appoint Messrs KPMG PLT as the Auditors of the Company and to authorise		
6.	the Directors to determine their remuneration.		

# NOTES:

- In respect of deposited securities, only members whose names appear in the Record of Depositors on 11 May 2017 shall be entitled to attend, speak and vote at the Meeting.
- 2. A proxy may but need not be a member of the Company.
- 3. If the appointor is a corporation, this form must be executed under its common seal or under the hand of an officer or attorney duly authorised.
- 4. Where a member appoints two or more proxies, the appointment shall be invalid unless he/she specifies the proportions of his/her shareholdings to be represented by each proxy.
- 5. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account (omnibus account), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- 6. The instrument appointing a proxy must be deposited at the Registered Office of the Company at Lot 2224, Section 66, Lorong Pangkalan, Off Jalan Pangkalan, Pending Industrial Estate, 93450 Kuching, Sarawak, not less than 48 hours before the time for holding the Meeting or at any adjournment thereof.

Please Fold Along This Line

Stamp

The Company Secretary

ABM Fujiya Berhad (628324 - W)

Lot 2224, Section 66 Lorong Pangkalan, Off Jalan Pangkalan Pending Industrial Estate 93450 Kuching, Sarawak

Please Fold Along This Line



# www.abmfujiya.com

# ABM Fujiya Berhad (628324-W)

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